City of Phoenix

Meeting Location: City Council Chambers 200 W. Jefferson St. Phoenix, Arizona 85003



Agenda

Wednesday, May 28, 2025 10:00 AM

City Council Chambers

Economic Development and Housing Subcommittee

Vice Mayor Ann O'Brien, Chair Councilwoman Kesha Hodge Washington Councilman Kevin Robinson Councilwoman Debra Stark If viewing this packet electronically in PDF, open and use bookmarks to navigate easily from one item to another.

OPTIONS TO ACCESS THIS MEETING

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- Register online by visiting the City Council Meetings page on phoenix.gov at least 2 hours prior to the start of this meeting. Then, click on this link at the time of the meeting and join the Webex to speak:

https://phoenixcitycouncil.webex.com/phoenixcitycouncil/onstage/g.php? MTID=e045840ba145a6a73c622ebe4a4434280

- Register via telephone at 602-262-6001 at least 2 hours prior to the start of this meeting, noting the item number. Then, use the Call-in phone number and Meeting ID listed below at the time of the meeting to call-in and speak.

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- Individuals should arrive early, 1 hour prior to the start of the meeting to submit an in-person request to speak before the item is called. After the item is called, requests to speak for that item will not be accepted.

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CALL TO ORDER

000 CALL TO THE PUBLIC

MINUTES OF MEETINGS

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Attachments

Attachment A - April 9, 2025 EDH Minutes.pdf

CONSENT ACTION (ITEMS 2-5)

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Phoenix Forge Expansion - District 7

Request Approval to Submit Updated Program Options
to the Office of Head Start - Districts 1, 3, 4, 5, 7, and 8

4 Request Approval for the Head Start Birth to Five Page 18
Program to Purchase Capital Equipment Over \$10,000 -

Attachments

District 5

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INFORMATION ONLY (ITEM 6)

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000 CALL TO THE PUBLIC

FUTURE AGENDA ITEMS

ADJOURN

Economic Development and Housing Subcommittee

Agenda

For further information or reasonable accommodations, please call the City Council Meeting Request line at 602-262-6001. 7-1-1 Friendly.

Persons paid to lobby on behalf of persons or organizations other than themselves must register with the City Clerk prior to lobbying or within five business days thereafter, and must register annually to continue lobbying. If you have any questions about registration or whether or not you must register, please contact the City Clerk's Office at 602-534-0490.

Members:

Vice Mayor Ann O'Brien, Chair Councilwoman Kesha Hodge Washington Councilman Kevin Robinson Councilwoman Debra Stark

Economic Development and Housing Subcommittee



Report

Agenda Date: 5/28/2025, Item No. 1

Minutes of the Economic Development and Housing Subcommittee Meeting

This item transmits the minutes of the Economic Development and Housing Subcommittee Meeting on April 9, 2025 for review, correction or approval by the Economic Development and Housing Subcommittee.

THIS ITEM IS FOR POSSIBLE ACTION.

The minutes are included for review as **Attachment A**.

Responsible Department

This item is submitted by Deputy City Manager John Chan and the City Manager's Office.

ATTACHMENT A

Phoenix City Council Economic Development and Housing (EDH) Subcommittee Summary Minutes Wednesday, April 9, 2025

City Council Chambers 200 W. Jefferson Street Phoenix, AZ

Subcommittee Members Present
Vice Mayor Ann O'Brien, Chair
Councilwoman Debra Stark
Councilwoman Kesha Hodge Washington

Subcommittee Members Absent
Councilman Kevin Robinson

CALL TO ORDER

Chairwoman O'Brien called the Economic Development and Housing Subcommittee to order at 10:12 a.m. with Councilwoman Stark and Councilwoman Hodge Washington present.

CALL TO THE PUBLIC

None.

MINUTES OF MEETINGS

1. Minutes of the Economic Development and Housing Subcommittee Meeting Councilwoman Stark made a motion to approve the minutes of the March 26, 2025, Economic Development and Housing Subcommittee meeting. Councilwoman Hodge Washington seconded the motion which passed unanimously, 3-0.

INFORMATION ONLY (ITEMS 2-3)

- 2. Naloxone Program Quarterly Update (December 2024 to February 2025) Information only. No councilmember requested additional information.
- 3. Head Start Birth to Five Monthly Report February Information only. No councilmember requested additional information.

INFORMATION AND DISCUSSION (ITEMS 4-6)

4. Phoenix Public Library's 2025 Summer Reading Program

Library Services Director Erin MacFarlane and Librarian IV Wendy Resnik presented the item.

Councilwoman Stark expressed appreciation of the program.

Councilwoman Hodge Washington stated she hopes there is greater participation in the program this summer.

Chairwoman O'Brien highlighted the 1,000 Books Before Kindergarten program and noted that Culture passes, which grant free admission to various cultural performances and exhibits, available for free in the libraries.

5. Mental Health Awareness Month

Human Services Director Jacqueline Edwards presented the item.

Councilwoman Hodge Washington said it was important to highlight mental health, and said the campaign was needed and will address stigma around seeking help for mental health.

6. Urban Street Activation Development Codes and Retail Vacancy RatesDeputy City Manager Alan Stephenson, Planning and Development Director Josh Bednarek, Community and Economic Development Director Christine Mackay, and Deputy Community and Economic Development Director Xandon Keating presented the item.

Councilwoman Stark stated while the focus on development has been to occupy the ground floors of buildings with retail, it needs to shift towards creating a lively and safe atmosphere for pedestrians in the Downtown and Midtown area.

Ms. Mackay agreed the ground floor of building development should not be filled with solely commercial retail, but more of the space should be filled with commercial retail with greater activation of the ground floor space with greater level of pedestrian traffic.

Councilwoman Stark said it was not realistic to occupy ground floor spaces with solely commercial. She also noted the importance of maintaining flexibility in what is placed on the ground floor spaces and ensuring safety for pedestrians.

Councilwoman Hodge Washington asked if there was anything the City should do to reduce the vacancy rate in the areas discussed in the presentation.

Ms. Mackay answered there were several dense residential complexes in the process of development which will help reduce the vacancy rate. She said in the interim, staff will develop ideas for activating the area around 7th Street. Ms. Mackay added she is working with Mr. Stephenson to discuss with the owners of the building to create a more comfortable environment for pedestrians.

Mr. Stephenson explained the Midtown area has seen a natural evolution of urban areas with standalone buildings getting redeveloped into high-rise, mixed-use developments.

Chairwoman O'Brien asked if it is a requirement for ground floor of these buildings to be occupied by retail.

Mr. Bednarek answered it is not a requirement to have retail on the ground floor for these buildings.

Chairwoman O'Brien inquired if a gym or leasing office can be placed on the ground floor.

Mr. Bednarek said it can be.

Chairwoman O'Brien asked what level of density would lead to a greater placement of retail on the ground floors of buildings.

Ms. Mackay answered while it is difficult to point to a threshold number, the typical density nationwide is 36 square feet of retail per capita, while City of Phoenix has 54 square feet of retail per capita.

Chairwoman O'Brien inquired if businesses take the Phoenix Convention Center, Phoenix Suns, and Arizona Diamondbacks into account when deciding on where to locate their retail.

Ms. Mackay explained there is a significant amount of activity in retail around the Phoenix Convention Center and downtown area when there is an event in the Convention Center and sports events.

Chairwoman O'Brien asked what steps are needed to start and expand business in the downtown area.

Ms. Mackay answered the entertainment district study approved by the City Council will give direction on how to help further expand business in the downtown area.

Mr. Stephenson added the adoption of the Downtown Redevelopment Plan, and the Downtown Code text amendments addressed some of the challenges that existed around the development of the downtown area, which is the result of the Council providing directions on this matter for the past few years.

DISCUSSION AND POSSIBLE ACTION (ITEM 7-8)

7. Phoenix ToolBank Partnership

Deputy City Manager Alan Stephenson, Deputy Neighborhood Services Director Yvette Roeder, Neighborhood Services Program Manager Greg Gonzales, and Phoenix ToolBank Executive Director Jana Ferraro presented on the item.

Councilwoman Stark asked if the partnership would lead to cost savings for the City.

Ms. Roeder answered the City will see cost savings and data from the partnership will help compile information and shed light on the cost savings from the program.

Councilwoman Stark stated this partnership will be beneficial for neighborhood associations that can take advantage of the program.

Councilwoman Hodge Washington expressed appreciation for the partnership established for the program.

Mr. Stephenson recognized Greg Gonzales for championing the idea and forming the partnership with the Phoenix ToolBank.

Councilwoman Stark made a motion to approve Item 7. Councilwoman Hodge Washington seconded the motion which passed unanimously, 3-0.

8. GPEC Amendment

Community and Economic Development Director Christine Mackay, Economic Development Program Manager Bryan Smith, GPEC Senior Vice President of Business Development Thomas Maynard, and GPEC Vice President of Corporate Development & Community Engagement Tim Bourcet presented on the item.

Councilwoman Stark made a motion to approve Item 8. Councilwoman Hodge Washington seconded the motion which passed unanimously, 3-0.

CALL TO THE PUBLIC

None.

FUTURE AGENDA ITEMS

Councilwoman Hodge Washington requested an update on eviction legal services to be on the agenda for the next EDH meeting.

ADJOURNMENT

Chairwoman O'Brien adjourned the meeting at 11:17 a.m.

Respectfully submitted,

Brian Seo Management Fellow

Economic Development and Housing Subcommittee



Report

Agenda Date: 5/28/2025, **Item No.** 2

Maricopa County Community Colleges District - Phoenix Forge Expansion

This report requests the Economic Development and Housing Subcommittee recommend City Council approval for an intergovernmental agreement, and other agreements as necessary, with the Maricopa County Community Colleges District (MCCCD), on behalf of Gateway Community College (Gateway), to support the expansion of the Phoenix Forge, an entrepreneur and innovation facility located at 535 W. Van Buren Street in Downtown Phoenix.

THIS ITEM IS FOR CONSENT ACTION.

Summary

The Phoenix Forge, located at 535 W. Van Buren Street in Downtown Phoenix, serves as a learning environment offering students a location to learn the practical application of coursework, while providing the entrepreneur, hobbyist, inventor, and small business community with a place to access the tools and equipment needed for idea fabrication and product development. Phase one of the facility opened in 2021. Since opening, the 17,000 square foot space serves all ten MCCCD colleges, members of the public and Arizona State University, and has grown to almost 2,000 members.

Phoenix Forge is part of a nationwide effort to create meaningful and collaborative relationships between Science, Technology, Engineering, Arts, and Math. It serves as a cross-disciplinary learning lab for students of the District and is also available to the public for a nominal membership fee. The Phoenix Forge offers an academic model of credit and non-credit courses and short, one-time workshops. This model creates a rich learning environment that supports student success by encouraging critical-thinking, creativity and innovation.

MCCCD is preparing to begin a 4,000 square foot expansion of the Phoenix Forge to include:

- Dedicated Glassblowing Facility.
- Advanced Manufacturing Equipment including CNC Machining and Turning Centers for Cutting Metals and Plastics.
- Sanding Room.
- Finishing Booths.

Agenda Date: 5/28/2025, **Item No.** 2

Rental Work Bays.

Under the terms of the intergovernmental agreement, the City will contribute \$250,000 towards the physical and programmatic startup costs of the expanded facility, including construction of tenant improvements, furniture, fixtures, and equipment. The total cost for renovation of the space is estimated at more than \$3 million. A third-party economic impact analysis indicated the Phoenix Forge will generate approximately \$36 million in economic output over a 10-year period of time including \$1.4 million in tax revenue. The expansion would generate approximately \$400,000 in the tax revenue for Phoenix and the other tax jurisdictions.

Since opening, the Phoenix Convention Center Department (PCCD) has provided 100 parking spaces at the City-owned Adams Street Garage located at 310 W. Adams Street. To support the expansion of the facility, the City will provide an additional five-year term to the existing parking agreement that expires in 2026. In lieu of parking revenue, an annual parking maintenance fee of \$2,000 is collected each year of the five-year term to assist in maintaining the garage. The Community and Economic Development Department (CEDD) pays this fee on behalf of Gateway.

Financial Impact

There is no impact to the General Fund. CEDD will be charged \$2,000 annually by PCCD for the parking maintenance fee, not to exceed \$10,000 over the life of the five-year term. Funding is available for the \$2,000 annual parking maintenance fee and the \$250,000 investment in the expansion in the Downtown Community Reinvestment Fund.

Location

535 W. Van Buren Street. Council District: 7

Responsible Department

This item is recommended by Deputy City Manager John Chan, and the Phoenix Convention Center and Community and Economic Development departments.



Report

Agenda Date: 5/28/2025, Item No. 3

Request Approval to Submit Updated Program Options to the Office of Head Start - Districts 1, 3, 4, 5, 7, and 8

This report requests the Economic Development and Housing Subcommittee, which serves as the City of Phoenix Head Start Birth to Five Governing Board, to authorize the Human Services Department, Head Start Birth to Five Program, approval to submit a request for updated program options to the U.S. Department of Health and Human Services, Office of Head Start.

THIS ITEM IS FOR CONSENT ACTION.

Summary

The City of Phoenix Head Start Birth to Five Program provides comprehensive early childhood education experiences and comprehensive social services to 2,209 children and their families through two service delivery models: (1) Preschool servicing 1,957 children age three to five, and (2) Early Head Start servicing 252 children ages zero to three and their families.

Early Head Start Transition

The demand for affordable and free childcare has significantly increased as state agencies reduce scholarship opportunities for working parents. In response to this growing need, the Head Start Birth to Five Program is requesting approval to transition all 64 home-based slots to center-based by July 2026. This gradual transition will allow families to make the best decisions for their children. Some parents may choose to enroll their children in one of the Early Head Start center-based classrooms, while others may prefer to continue with home visiting services, of which there are seven available within the Early Head Start service area. Program staff will assist families in finding the option that best meets their needs.

To meet the needs of the community, two Education Service Providers are expanding their services to include Early Head Start center-based classrooms. The Greater Phoenix Urban League (GPUL) will add slots in the Maryvale area by July 2025. This expansion will include 16 slots at Byron Barry Elementary, 16 slots at Cartwright Early Learning Center, and eight slots at Pendergast Early Learning Center. The Booker T. Washington Child Development Center (BTW) will be adding eight slots at its campus

and another eight slots in the Roosevelt Elementary School District at M. L. King Elementary campus by July 2025. In January 2026, BTW will open one classroom of eight slots in the Alhambra Elementary School District (Alhambra), which has more than 2,700 children under the age of three, and another classroom of eight slots in the Washington Elementary School District (Washington), which has more than 2,600 children under the age of three. The last three classrooms will open by July 2026: two additional classrooms with eight slots in Alhambra and the remaining 12 slots will be placed in Washington. The specific locations for BTW's slots in the Alhambra and Washington Elementary School Districts have yet to be determined.

Fowler Elementary School District is expanding its Early Head Start program, increasing from 40 to 48 center-based slots starting in June 2025.

By July 2026, 252 children will be served in Early Head Start center-based classrooms.

During this transition period, certain staff will transfer from Early Head Start to Head Start, while others will remain in Early Head Start to continue delivering services to families in the center-based program. It is important to note that there will be no reduction in force; all employees will have a position once the transition is finalized.

Early Head Start Service Area

The 2024 Community Assessment shows that there are 1,125 children under the age of three living in the Roosevelt School District and 797 in the Phoenix Elementary School District. Both districts are within the service area of BTW.

BTW is interested in offering center-based Early Head Start services for eight toddlers on their campus at 1522 E. Adams Street, and eight additional at M. L. King Elementary, located at 4615 S. 22nd Street. Both locations are within Chicanos Por La Causa's Early Head Start service area.

Since the City of Phoenix currently provides preschool services in these locations, there is a strong interest in expanding services to include younger children. Introducing Early Head Start center-based services will facilitate smoother transitions for children moving from Early Head Start to Head Start services located on the same campuses.

The Head Start Birth to Five Program is requesting approval to submit a request to the Office of Head Start to provide services for 16 children outside of its Early Head Start service area.

If approved, this expansion would take effect in the next fiscal year, starting on July 1, 2025.

Locally Designed Option

The Office of Head Start requires 45 percent of preschool children attend school for a minimum of 1,020 hours over a nine-month period. However, the Head Start Program Performance Standards offer a locally designed option to allow grantees to align service hours with that of first-grade students in the district to meet the specific needs of their communities. For the 2025-2026 school year, three Education Service Providers (ESP), Alhambra, GPUL, and Washington have submitted requests to utilize this locally designed option.

Alhambra is proposing a total of 973 hours of instruction per year, which is above the required 784 hours for first-grade students. Similarly, Washington is requesting 946 hours per year, also exceeding the 784 hour benchmark for first graders. Both districts have designated every Wednesday as an early release day, where children are dismissed two hours early to provide teachers time for professional development. Effective in the 2025-2026 school year, the district's transportation department will no longer be able to transport children with Individualized Education Plan (IEPs) on early release days due to the shorter hours, leaving many students unable to attend class. The second reason concerns teachers' preparation time. Currently, elementary school teachers receive 40 minutes each day for preparation while their students attend special classes such as art, music, or physical education. Additionally, they have two hours of preparation every Wednesday. In contrast, Head Start preschool students do not participate in these special classes, meaning their teachers do not have access to this daily preparation time. Head Start teachers will utilize the time on Wednesdays for professional development, lesson preparation, and documenting student progress. This proposal benefits students with IEPs by addressing transportation limitations and providing teachers with contract-aligned schedules.

GPUL is proposing 916 hours of instruction per year, exceeding the required 784 for first-grade students. This schedule is designed to align with the school districts' schedules. GPUL provides educational services in several districts, including Cartwright, Isaac, Laveen, Pendergast, Phoenix, and Roosevelt. The Cartwright district is closed on Fridays, while Isaac has early release on Thursdays. The remaining districts have early release on Wednesdays. On days when children do not attend, Head Start teacher will concentrate on professional development, lesson preparation, and documenting student progress. This proposal benefits parents by aligning instructional time with the school district's schedule, and provides teachers with much needed time for preparation and professional development.

Agenda Date: 5/28/2025, Item No. 3

Contract Term

The City of Phoenix, as the Grantee, is entering in the second year of a five-year grant for the Head Start Birth to Five program. The remaining four years of the five year contract term are July 1, 2025 to June 30, 2029.

Financial Impact

The grant funding is from the U.S. Department of Health and Human Services, Administration for Children and Families. There is no financial impact to the General Fund.

Concurrence/Previous Council Action

The Head Start Birth to Five Policy Council is scheduled to approve this item on May 12, 2025.

Location

Alhambra Elementary School District, 4510 N. 37th Avenue Cartwright Elementary School District, 5220 W. Indian School Road Isaac School District, 3348 W. McDowell Road Pendergast Elementary School District, 3802 N. 91st Avenue Phoenix Elementary School District, 1817 N. 7th Street Roosevelt Elementary School District, 6000 S. 7th Street Washington Elementary School District, 4650 W. Sweetwater Council Districts: 1, 3, 4, 5, 7, and 8

Responsible Department

This item is submitted by Deputy City Manager Gina Montes and the Human Services Department.



Report

Agenda Date: 5/28/2025, Item No. 4

Request Approval for the Head Start Birth to Five Program to Purchase Capital Equipment Over \$10,000 - District 5

The Head Start Birth to Five Program requests the Economic Development and Housing Subcommittee, which serves as the City of Phoenix Head Start Birth to Five Governing Board, to approve the purchase of capital equipment over \$10,000. There is no impact to the General Fund.

THIS ITEM IS FOR CONSENT ACTION.

Summary

Federal Regulation 45 CFR 75.439(2) mandates that the Office of Head Start and the Head Start Birth to Five Governing Board approve all capital expenditures costing more than \$10,000.

The Greater Phoenix Urban League (GPUL), an Education Service Provider, is requesting to purchase playground equipment costing \$10,000 and a shade structure at \$11,000 for the Early Head Start classroom. They will open at Pendergast Early Learning Center totaling \$21,000. The Head Start Birth to Five Program requests approval to purchase capital equipment up to \$21,000. Attachment A identifies the locations and the equipment cost.

Procurement Information

Funds to purchase capital equipment will be amended into GPUL's contract so that GPUL can procure the equipment.

Financial Impact

The total amount for all capital equipment is \$21,000. Head Start Birth to Five grant funds will be used for these purchases. There is no impact to the General Fund.

Concurrence/Previous Council Action

The Head Start Birth to Five Policy Council approved the purchases on April 14, 2025.

Location

Pendergast Early Learning Center, located at 3841 N. 91st Avenue

Agenda Date: 5/28/2025, Item No. 4

Council District: 5

Responsible Department

This item is submitted by Deputy City Manager Gina Montes and the Human Services Department.

ATTACHMENT A

Head Start Birth to Five Capital Equipment Request Over \$10,000

The table below indicates the intended location for the equipment and its estimated cost.

Location	Education Service Provider/ Child Care Partner	Project	Up to Spend
Pendergast Early Learning Center 3841 B 91 st Avenue Phoenix, AZ 85037	Greater Phoenix Urban League, Inc.	Playworld Design	\$10,000
Pendergast Early Learning Center 3841 B 91 st Avenue Phoenix, AZ 85037	Greater Phoenix Urban League, Inc.	Shade Structure	\$11,000
Total			\$21,000



Report

Agenda Date: 5/28/2025, Item No. 5

Request Approval to Apply for a Head Start Birth to Five Non-Federal Share Waiver - Districts 1, 3, 4, 5, 7, and 8

This report requests the Economic Development and Housing Subcommittee, which serves as the City of Phoenix Head Start Birth to Five Governing Board, to authorize the Human Services Department Head Start Birth to Five Program to apply for a Non-Federal Share waiver from the U.S. Department of Health and Human Services Office of Head Start. This request is for Fiscal Year (FY) 2024-25.

THIS ITEM IS FOR CONSENT ACTION.

Summary

The Head Start Birth to Five Program receives funding through the U.S. Department of Health and Human Services, Administration of Children, Youth and Families for two programs.

- (1) Early Head Start, which serves 252 children from birth to age three and their families, either at home or in center-based settings.
- (2) Head Start Preschool, which serves 1,957 children aged three to five in a center-base program.

The grant for these programs requires a non-federal share match of 25 percent. The Education Service Providers have fulfilled their contributions. The City has been unable to meet its share. Collecting this contribution has proven challenging due to insufficient resources to claim as in-kind support.

For FY 2024-25, the total non-federal share match required is \$11,607,000. The Head Star Birth to Five Program estimates to secure \$7.9 million, resulting in an estimated shortfall of \$3,707,000. Despite the program's diligent efforts to fulfill the 25 percent non-federal share match obligation, it has not been able to do so.

The Head Start Birth to Five Program is requesting approval to submit a waiver to the Office of Head Start in the amount of \$3,707,000 for FY 2024-25.

Contract Term

The City of Phoenix, as the Grantee, is entering in the second year of a five-year grant for the Head Start Birth to Five program. The remaining four years of the five year contract term are July 1, 2025 to June 30, 2029. This request does not change the terms of the contract.

Financial Impact

Funding for the Head Start Birth to Five program is available through the U.S. Department of Health and Human Services, Administration for Children and Families. There is no impact to the General Fund.

Concurrence/Previous Council Action

The Head Start Birth to Five Policy Council approved this item on April 14, 2025.

Locations

Alhambra Elementary School District, 4510 N. 37th Avenue Cartwright Elementary School District, 5220 W. Indian School Road Deer Valley Unified School District, 20402 N. 15th Avenue Fowler Elementary School District, 1617 S. 67th Avenue Isaac School District, 3348 W. McDowell Road Laveen Elementary School District, 5601 W. Dobbins Road Murphy Elementary School District, 3140 W. Buckeye Road Pendergast Elementary School District, 3802 N. 91st Avenue Phoenix Elementary School District, 1817 N. 7th Street Riverside Elementary School District, 1414 S. 51st Avenue Roosevelt Elementary School District, 6000 S. 7th Street Washington Elementary School District, 4650 W. Sweetwater Avenue Wilson Elementary School District, 3025 E. Fillmore Street Council Districts: 1, 3, 4, 5, 7 and 8

Responsible Department

This item is submitted by Deputy City Manager Gina Montes and the Human Services Department.



Report

Agenda Date: 5/28/2025, Item No. 6

Head Start Birth to Five Monthly Report - March - Districts 1, 3, 4, 5, 7 and 8

This report provides the Economic Development and Housing Subcommittee, which serves as the City of Phoenix Head Start Birth to Five Governing Board, with an updated summary of the Head Start Birth to Five Program's financial and programmatic status.

THIS ITEM IS FOR INFORMATION ONLY.

Summary

The Improving Head Start for School Readiness Act of 2007 requires each Head Start Grantee to share monthly information with the Governing Board and Policy Council on program planning, policies and operations. In compliance with the Act, the Head Start program provides a monthly report on the following areas:

- Fiscal expenditures.
- Enrollment reports.
- School attendance.
- Medical/dental exams.
- Program information summaries.
- Nutrition.
- Child Incident Reports.
- Program Instructions or Information Memorandums.

Fiscal Expenditures

Attachment A shows year-to-date expenditures for the Fiscal Year 2024-25. The report includes a breakdown of each Education Service Provider, Child Care Partnership, Policy Council and the administrative support budget.

Enrollment Reports

The Office of Head Start requires programs to report the total number of children enrolled on the last day of each month. At the end of March, the total program enrollment was 2,161 out of 2,209 available slots, or 97 percent.

At the end of March, enrollment for the Preschool Education Service Providers was 1,957 slots filled out of 1,957, or 100 percent.

The Early Head Start program, which includes home-based and center-based year-round programming, ended the month with 204 slots filled out of 252, or 81 percent. The home-based program exceeded its capacity, filling 79 out of 64 available slots, or 123 percent. In contrast, the center-based program filled 125 out of 188 slots, or 66 percent. As a result of lower enrollment in the center-based program, additional families have been enrolled in the home-based program to boost overall enrollment.

The contracts with Out of This World Christian Child Care, Inc., Fusion Minds, LLC, and DBA Immanuel Care for Children ended on January 30, 2025, leading to 76 available slots. A contract with Kuehg Corp., DBA KinderCare Learning Centers began on February 1, 2025. KinderCare was awarded 40 slots and began enrolling children on March 24, 2025. At the end of March a total of 30 children were enrolled, totaling 75 percent. The remaining 36 Early Head Start slots, along with an additional four slots from the home-based program, have been allocated to the Greater Phoenix Urban League. The slots will be fully enrolled by June 2, 2025.

Additional families continue to be enrolled in the home-based program. Families receive services while the Greater Phoenix Urban League prepares to open classrooms to maintain full enrollment in the Head Start Birth to Five program.

Federal Impact on Head Start

Congress extended Federal Fiscal Year 2024 funding levels through next year. However, this extension will not include a cost-of-living adjustment.

On April 1, five Office of Head Start regional offices, Boston, Chicago, New York, San Francisco and Seattle, were closed. The closures were in accordance with Secretary Kennedy's plans for reducing the size of the U.S. Department of Health and Human Services. The City of Phoenix's Head Start Birth to Five Program reported to the San Francisco Office, which is part of Region IX. The programs that were reporting to these offices will now be reassigned to different offices. As of now, the Head Start Birth to Five program has not been informed about which office the City of Phoenix will report to.

Office of Head Start Monitoring

The Office of Head Start monitors grantees twice during their five-year grant cycle. The first monitoring, known as Focus Area One (FA1), occurs virtually within the first 18 months of the grant. The Head Start Birth to Five Program's five-year grant cycle began on July 1, 2024, and the FA1 was conducted February 18-19, 2025. During this

review, staff answer questions about the program's practices, procedures, and services. This review covers several areas including program design and management, education and child development, health, family and community engagement, and fiscal infrastructure. The review also addresses the processes involved in eligibility, recruitment, selection, enrollment, and attendance. Based on the responses from the Head Start Birth to Five staff, the Office of Head Start assesses the program's alignment with the Head Start Program Performance Standards. The assessment also includes determining whether the program is compliant, has an area of concern, an area of noncompliance, or a deficiency.

On March 11, 2025, the Head Start Birth to Five Program received the outcome of the FA1 review. The results indicated that the program was in compliance in all areas except for two areas of concern. An area of concern does not require any action but reflects an area of performance that is at risk of becoming an area of non-compliance. The first area of concern involves Early Head Start center-based teachers who are working to obtain a Child Development Associates (CDA) credential. The six teachers identified are taking coursework and are on track to complete the CDA within the next year. The second area of concern is in health services related to obtaining medical and oral health determinations from a health care professional. The Health Specialist is actively working to ensure compliance in this area. Attachment B provides the report received.

Full Enrollment Initiative

The Full Enrollment Initiative for the Head Start Birth to Five Program concluded on April 4, 2025. On October 1, 2024, the program received a final letter from the Office of Head Start designating it as chronically under enrolled. The letter noted that, due to measurable progress towards achieving full enrollment, the Office of Head Start will not reduce the base grant for the Head Start Birth to Five Program at the time.

Starting in November 2024, the Head Start Birth to Five Preschool Program achieved an enrollment rate of 97 percent or higher, fulfilling the mandatory six-month requirement to be fully enrolled by April 2025. The Early Head Start Program maintained full enrollment from November 2024 through January 2025 but did not meet the 97 percent enrollment rate in February or March due to the new provider onboarding. Additional families will be enrolled in the home-based program to achieve full enrollment in April 2025. Program staff expect to receive notice of the Head Start Birth to Five program status by June, 2025.

Risk Assessment Notification Review

The Head Start Birth to Five program received a Risk Assessment Notification in April 2024 due to a violation by a provider of the Head Start Program Performance

Standards, specifically regarding the Standards of Conduct. To enhance the program's current policies and procedures for ensuring children safety, training and technical assistance were provided through Region IX Head Start Office.

The Risk Assessment Notification process officially concluded on February 6, 2025. The final step occurred February 11-12, 2025, when reviewers from Region IX conducted a visit. They evaluated seven classrooms and interviewed several teachers. On April 3, 2025, the Head Start Birth to Five program received a letter from the Office of Head Start confirming the program had successfully corrected the deficiency and the findings were officially closed. A copy of the letter can be found in Attachment C.

School Attendance

The annual target for attendance set by the Office of Head Start is 85 percent. Attachment D indicates the year-to-date average attendance through the end of March. Head Start Preschool was 74 percent. The Early Head Start Center-Based program was 44 percent.

Medical/Dental Exams

Head Start regulations require all children have medical and dental exams annually. At the end of March, 2,423 medical and 2,188 dental exams were completed, totaling 4,611 exams. This is illustrated in Attachment E . The target goals have been updated to reflect the new enrollment number.

Program Information Summaries

Please see Attachment F.

Nutrition

Each program must design and carry out nutrition services that are culturally and developmentally appropriate. Programs must also provide children with up to two-thirds of their daily nutritional requirements. Nutrition services must meet the nutritional needs and feeding requirements of each child, including children with identified food allergies, children with disabilities, and children who have special diets due to religion and family preference. In addition, a program must serve meals and snacks that meet U.S. Department of Agriculture dietary patterns and are high in nutrients and low in fat, sugar, and salt. Children in the Early Head Start Center-Based classrooms receive protein, fruits, vegetables, and low carbohydrates during breakfast and lunch with milk or water.

Child Incident Reports

The Head Start Program Performance Standards require programs submit reports related to any significant incidents affecting program participant health and safety. This

includes injuries requiring hospitalization, emergency room treatment, or doctor's visit. Additionally, significant incidents include inappropriate discipline, potential child abuse or maltreatment, lack of supervision, or unauthorized release of a child. There were no Child Incident Reports submitted to the Office of Head Start in March.

Department of Child Safety Reports

All Head Start and Early Head Start staff are required to report suspected child abuse and neglect to protect children and help children and families connect to services. During the month of March, two reports were made to the Department of Child Safety.

Program Instructions or Information Memorandums

Periodically, the Office of Head Start needs to provide information or programmatic updates to all Head Start Grantees. This is done through Program Instructions (PIs) and Information Memorandums (IMs). PIs provide information or recommendations from the U.S. Department of Health and Human Services Administration for Children and Families to States, Tribes, grantees, and others. This includes various issues of child welfare that usually result in guidance or policy changes. IMs provide up-to-date information but do not establish requirements or supersede existing laws of official guidance. In March, there were no PI's and one IM released. The IM was released on March 19, 2025, promoting healthy eating and nutrition for Head Start children and families, see Attachment G .

Locations

Alhambra Elementary School District, 4510 N. 37th Avenue Cartwright Elementary School District, 5220 W. Indian School Road Deer Valley Unified School District, 20402 N. 15th Avenue Fowler Elementary School District, 1617 S. 67th Avenue Isaac School District, 3348 W. McDowell Road Laveen Elementary School District, 5601 W. Dobbins Road Murphy Elementary School District, 3140 W. Buckeye Road Pendergast Elementary School District, 3802 N. 91st Avenue Phoenix Elementary School District, 1817 N. 7th Street Riverside Elementary School District, 1414 S. 51st Avenue Roosevelt Elementary School District, 6000 S. 7th Street Washington Elementary School District, 4650 W. Sweetwater Avenue Wilson Elementary School District, 3025 E. Fillmore Street Council Districts: 1, 3, 4, 5, 7 and 8

Responsible Department

This item is submitted by Deputy City Manager Gina Montes and the Human Services Department.

ATTACHMENT A

Fiscal Expenditures Yr 1 FY 24 Head Start Financial Summary Grant 890215 Planned level of Expenditures

Fund Center	Program	FTE	R	evised Budget 2024-2025	FY24 YEAR-TO- ATE Expenditures Federal Fund	FY24 Remaining Balance	FY24 YEAR-TO-DATE % Spent
8940050001	HS Administration	12	\$	3,421,915.00	\$ 2,185,881.59	\$ 1,236,033.41	64%
8940050004	HS T&TA	-	\$	325,611.00	\$ 176,934.89	\$ 148,676.11	54%
8940050012	HS Policy Council	-	\$	42,262.00	 22,947	\$ 19,315.15	54%
8940050015	HS Mental Health	4	\$	549,830.00	410,423	\$ 139,407.06	75%
8940050016	HS Casework Support	67	\$	6,637,147.00	4,626,081	\$ 2,011,066.47	70%
8940050017	HS Classroom Support	16	\$	1,897,078.00	\$ 1,472,810.00	\$ 424,268.00	78%
	Total City of Phoenix	99	\$	12,873,843	\$ 8,895,077	\$ 3,978,766	69%
8940051001	Alhambra	-	\$	4,717,709	\$ 2,427,722	\$ 2,289,987	51.5%
8940051003	Booker T Washington	-	\$	4,331,452	\$ 2,966,055	\$ 1,365,397	68%
8940051005	Washington	-	\$	3,719,399	\$ 2,353,084	\$ 1,366,315	63%
8940051006	Deer Valley	-	\$	1,913,945	\$ 963,039	\$ 950,906	50%
	Greater Phoenix Urban						
8940051010	League	-	\$	7,415,258	\$ 5,643,104	\$ 1,772,154	76%
8940051116	Fowler	-	\$	1,340,478	\$ 654,876	\$ 685,602	49%
	Total Education Service						
	Providers	-	\$	23,438,240	\$ 15,007,880	\$ 8,430,360	64%
	Early Head Start						
8940505021	Operations Support	54	\$	6,703,424	\$ 4,703,664	\$ 1,999,760	70%
8940505024	Early Head Start T&TA	-	\$	161,858	\$ 75,959	\$ 85,899	47%
8940505025	EHS Deer Valley			1,048,064	502,068	\$ 545,996	48%
8940505026	EHS Fowler			685,540	 199,752	\$ 485,788	29%
	Total Early Head Start	54	\$	8,598,886	\$ 5,481,443	\$ 3,117,443	64%
	Subtotal		\$	44,910,969	\$ 29,384,400	\$ 15,526,569	65%
	Grand Total	153		44,910,969	29,384,400	15,526,569	65%
	Revenues - PMS			44,910,969	29,187,312	15,723,657	65%

ATTACHMENT B



Program Performance Summary Report

To: Authorizing Official/Board Chairperson

Ms. Ann O'Brien City of Phoenix 200 W Washington St Fl 17

Phoenix, AZ 85003 - 1611

From: Responsible HHS Official

Date: 03/11/2025

Tala Hooban

Deputy Director, Office of Head Start

From February 18, 2025 to February 20, 2025, the Administration for Children and Families (ACF) conducted a Focus Area One (FA1) monitoring review of City of Phoenix. This report contains information about the grant recipient's performance and compliance with the requirements of the Head Start Program Performance Standards (HSPPS) or Public Law 110-134, *Improving Head Start for School Readiness Act of 2007*.

The Office of Head Start (OHS) would like to thank your governing body, policy council, parents, and staff for their engagement in the review process. Based on the information gathered during this review, it has been determined that your program meets the requirements of all applicable HSPPS, laws, regulations, and policy requirements.

Please contact your Regional Office for guidance should you have any questions or concerns. Your Regional Office will follow up on the content of this report and can work with you to identify resources to support your program's continuous improvement.

DISTRIBUTION OF THE REPORT

Copies of this report will be distributed to the following:

Ms. Cynthia Yao, Regional Program Manager

Ms. Jacqueline Edwards, Chief Executive Officer/Executive Director

Mrs. Patricia Kirkland, Head Start Director

Mrs. Patricia Kirkland, Early Head Start Director

Grant(s) included as part of this review

Grant Recipient Name	Grant Number(s)
City of Phoenix	09CH012691

Glossary of Terms

Term	Definition				
Area of Concern (AOC)	An area in which the agency needs to improve performance. This status is considered additional feedback and should be discussed with the agency's Regional Office for possible technical assistance.				
Area of Noncompliance (ANC)	An area in which the agency is out of compliance with Federal requirements (including but not limited to the Head Start Act or one or more of the regulations) in one or more areas of performance. This status requires a written timeline of correction and possible technical assistance or guidance from the agency's program specialist. If not corrected within the specified timeline, this status becomes a deficiency.				
Deficiency	As defined in the Head Start Act, the term "deficiency" means:				
\triangle	(A) a systemic or substantial material failure of an agency in an area of performance that the				
	Secretary determines involves:				
	(i) a threat to the health, safety, or civil rights of children or staff;				
	(ii) a denial to parents of the exercise of their full roles and responsibilities related to				
	program operations;				
	(iii) a failure to comply with standards related to early childhood development and health				
	services, family and community partnerships, or program design and management;				
	(iv) the misuse of funds received under this subchapter;				
	(v) loss of legal status (as determined by the Secretary) or financial viability, loss of				
	permits, debarment from receiving Federal grants or contracts, or the improper use of Federal funds; or				
	(vi) failure to meet any other Federal or State requirement that the agency has shown an unwillingness or inability to correct, after notice from the Secretary, within the period specified;				
	(B) systemic or material failure of the governing body of an agency to fully exercise its legal and				
	fiduciary responsibilities; or				
	(C) an unresolved area of noncompliance.				

How To Read This Report

The Focus Area One (FA1) report includes the following sections:

- Program Overview provides a summary describing the grant recipient.
- Performance Summary provides a table view of compliance by Performance Area.
- Review Details provides details on the grant recipient's performance in each Content Area, Performance Area, and Performance Measure. The following icons may be used in this section to describe the grant recipient's performance:

Icon	Description
√	Compliant (C)
	Area of Concern (AOC)
\triangle	Area of Noncompliance (ANC)/ Deficiency (DEF)

Program Overview

Located in south central Arizona, the City of Phoenix's Birth to Five program provides services to 2,209 children and their families through 3 program options. The grant recipient's Head Start programs are located within the City of Phoenix's Human Services Department and are governed by the Phoenix City Council and the Head Start Birth to Five policy council. Early Head Start home-based, Early Head Start center-based, and Head Start center-based options are offered to eligible participants.

Performance Summary

This section contains an overview of the grant recipient's performance determined through this review. Detailed information can be found in the Review Details section.

Content Area	Performance Area	Grant Number(s)	Review Outcome	Applicable Standards	Timeframe for Correction
Program Design, Management, and Improvement	-	09CH012691	Compliant	-	-
Education and Child Development Services	Qualifications, Professional Development, and Coaching	09CH012691	Area of Concern	-	Follow up with Regional Office for support
Health Services	Child Health and Oral Health Status and Care	09CH012691	Area of Concern	-	Follow up with Regional Office for support
Family and	-	09CH012691	Compliant	-	-

Community Engagement Services					
Fiscal Infrastructure	-	09CH012691	Compliant	-	-
Eligibility, Recruitment, Selection, Enrollment, and Attendance	-	09CH012691	Compliant	-	-

Review Details

This section of the report provides details on the grant recipient's performance in each Content Area, Performance Area, and Performance Measure.

- Each Performance Area includes the compliant Performance Measures monitored in this review.
- If there are any findings or Areas of Concern, they will be listed within that Performance Area.

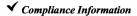


Program Design, Management, and Improvement

The table below summarizes the performance within the Content Area. Beneath the table is a list of all Performance Areas and compliant Performance Measures monitored in this Content Area, with details on findings or Areas of Concern, as applicable.

Performance Area	Compliant	Finding	Area of Concern
Program Design and Strategic Planning	С		
Program Governance	С		
Staffing and Staff Member Supports	С		

Performance Area: Program Design and Strategic Planning



During the review event the OHS monitoring team identified the following Performance Measures as compliant:

- The grant recipient's program structure and systems are designed to be responsive to community needs and are informed by community strengths and resources.
- The grant recipient has an established process for using data to monitor performance and progress toward goals and to inform continuous improvement.

Performance Area: Program Governance

✓ Compliance Information

During the review event the OHS monitoring team identified the following Performance Measures as compliant:

- The grant recipient establishes program governance with sufficient expertise and representation that supports
 effective program oversight and engagement with families and the community.
- The grant recipient has strategies to support collaboration across program staff members, the governing body, and the policy council to facilitate effective program governance.

Performance Area: Staffing and Staff Member Supports

✓ Compliance Information

During the review event the OHS monitoring team identified the following Performance Measures as compliant:

- The grant recipient's leadership and management team has clearly defined, manageable roles and responsibilities
 and the appropriate experience to execute Head Start program operations.
- · The grant recipient has a defined approach for ongoing supervision and support of staff members.



Education and Child Development Services

The table below summarizes the performance within the Content Area. Beneath the table is a list of all Performance Areas and compliant Performance Measures monitored in this Content Area, with details on findings or Areas of Concern, as applicable.

Performance Area	Compliant	Finding	Area of Concern
Curricula, Screening, and Assessment Tools	С		
Teaching Strategies and Learning Environments	С		
Qualifications, Professional Development, and Coaching			AOC

Performance Area: Curricula, Screening, and Assessment Tools



During the review event the OHS monitoring team identified the following Performance Measures as compliant:

- The grant recipient uses research-based and culturally appropriate curricula to support child outcomes.
- · The grant recipient uses appropriate screening tools to refer children for evaluation as indicated.
- The grant recipient uses appropriate ongoing child assessment tools to support children's progress and to individualize for every child.

Performance Area: Teaching Strategies and Learning Environments

✓ Compliance Information

During the review event the OHS monitoring team identified the following Performance Measures as compliant:

- The grant recipient's staff members identify effective teaching strategies that are responsive to children's needs.
- The grant recipient develops engaging learning environments that promote healthy development for children.
- The grant recipient uses home visits and group socializations to promote parent engagement and extend children's learning.

Performance Area: Qualifications, Professional Development, and Coaching

Area of Concern Information

The monitoring review found the following Area(s) of Concern that reflect areas of performance that are at risk of becoming noncompliant in subsequent reviews. This additional feedback should be addressed to support compliance in this Performance Area.

- The grant recipient should improve its efforts to ensure all Early Head Start center-based teachers have a minimum
 of a Child Development Associate (CDA) or comparable credential.
 - The grant recipient identified 6 Early Head Start teachers who had been employed for less than 2 years, had professional development plans and were pursuing the CDA requirement.
 - · The grant recipient should continue to monitor the teachers' progress.



Health Services

The table below summarizes the performance within the Content Area. Beneath the table is a list of all Performance Areas and compliant Performance Measures monitored in this Content Area, with details on findings or Areas of Concern, as applicable.

Performance Area	Compliant	Finding	Area of Concern
Child Health and Oral Health Status and Care			AOC
Mental Health and Social and Emotional Well-Being	С		
Safe and Sanitary Environments	С		

Performance Area: Child Health and Oral Health Status and Care



The monitoring review found the following Area(s) of Concern that reflect areas of performance that are at risk of becoming noncompliant in subsequent reviews. This additional feedback should be addressed to support compliance in this Performance Area.

- The grant recipient should improve its efforts to obtain medical and oral health determinations from a healthcare
 professional for all children within the prescribed timeframe.
 - Cultural barriers, families without insurance, and long wait lists for providers delayed the grant recipient in
 obtaining health determinations for all children.
 - The grant recipient should work with families and community providers to facilitate children's access to health care services.

Performance Area: Mental Health and Social and Emotional Well-Being

✓ Compliance Information

During the review event the OHS monitoring team identified the following Performance Measures as compliant:

- In partnership with a qualified mental health consultant, the grant recipient develops a positive program
 environment that promotes the mental health and social and emotional well-being of children.
- The grant recipient develops practices that prohibit the use of expulsion and severely limit suspension.

Performance Area: Safe and Sanitary Environments

✓ Compliance Information

During the review event the OHS monitoring team identified the following Performance Measures as compliant:

- · The grant recipient completes background checks prior to hire for all staff members.
- The grant recipient has an approach to maintain safe environments through staff member training and ongoing
 oversight of facilities, equipment, and materials.



Family and Community Engagement Services

The table below summarizes the performance within the Content Area. Beneath the table is a list of all Performance Areas and compliant Performance Measures monitored in this Content Area, with details on findings or Areas of Concern, as applicable.

Performance Area	Compliant	Finding	Area of Concern
Supporting Family Well-	С		
Being and Family			
Engagement			
Family Partnerships	С		
Promoting Strong Parent-	С	Ì	
Child Relationships and			
Engagement in Children's			
Learning			
Community Partnerships	С		

Performance Area: Supporting Family Well-Being and Family Engagement

✓ Compliance Information

During the review event the OHS monitoring team identified the following Performance Measures as compliant:

- The grant recipient has strategies to engage all families in the program through open and responsive communication.
- The grant recipient has family service staff members who are qualified to support the needs of enrolled families.

Performance Area: Family Partnerships

✓ Compliance Information

During the review event the OHS monitoring team identified the following Performance Measures as compliant:

• The grant recipient develops a family partnership process that supports family-driven goals.

Performance Area: Promoting Strong Parent-Child Relationships and Engagement in Children's Learning

✓ Compliance Information

During the review event the OHS monitoring team identified the following Performance Measures as compliant:

· The grant recipient builds on parents' knowledge and offers parents the opportunity to practice parenting skills.

Performance Area: Community Partnerships

✓ Compliance Information

During the review event the OHS monitoring team identified the following Performance Measures as compliant:

• The grant recipient develops community partnerships that meet the needs and interests of families.



Fiscal Infrastructure

The table below summarizes the performance within the Content Area. Beneath the table is a list of all Performance Areas and compliant Performance Measures monitored in this Content Area, with details on findings or Areas of Concern, as applicable.

Performance Area	Compliant	Finding	Area of Concern
Budget Development, Implementation, and Oversight	С		
Comprehensive Financial Management Structure and System	С		

Performance Area: Budget Development, Implementation, and Oversight

✓ Compliance Information

During the review event the OHS monitoring team identified the following Performance Measures as compliant:

The grant recipient establishes a transparent, data-informed process to develop and maintain a budget that aligns
with program goals and circumstances.

Performance Area: Comprehensive Financial Management Structure and System

✓ Compliance Information

During the review event the OHS monitoring team identified the following Performance Measures as compliant:

- The grant recipient develops a system for maintaining financial records and generating information needed to manage and safeguard Federal funds.
- The grant recipient develops a system to ensure effective control over all funds, property, and assets to avoid theft, fraud, waste, and abuse.
- The grant recipient develops a system to ensure that only allowable costs are charged to the Head Start award in accordance with Federal statutes, regulations, and the terms and conditions of the Federal award.



Eligibility, Recruitment, Selection, Enrollment, and Attendance

The table below summarizes the performance within the Content Area. Beneath the table is a list of all Performance Areas and compliant Performance Measures monitored in this Content Area, with details on findings or Areas of Concern, as applicable.

Performance Area	Compliant	Finding	Area of Concern
Recruitment	С		
Selection	С		
Eligibility	С		
Enrollment	С		

Performance Area: Recruitment



During the review event the OHS monitoring team identified the following Performance Measures as compliant:

 The grant recipient uses knowledge about the community it serves to develop its recruitment strategy to locate the families with the greatest need.

Performance Area: Selection

✓ Compliance Information

During the review event the OHS monitoring team identified the following Performance Measures as compliant:

• The grant recipient uses knowledge about the community it serves to develop its selection criteria.

Performance Area: Eligibility

✓ Compliance Information

During the review event the OHS monitoring team identified the following Performance Measures as compliant:

 The grant recipient has an established process for enrolling eligible families and supporting compliance with eligibility requirements.

Performance Area: Enrollment

✓ Compliance Information

During the review event the OHS monitoring team identified the following Performance Measures as compliant:

The grant recipient develops a process to maintain full enrollment and track current enrollment, including the
percentage of enrolled children eligible for services under the Individuals with Disabilities Education Act (IDEA).

 End	of Rei	ort	

ATTACHMENT C



Program Performance Summary Report

To: Authorizing Official/Board Chairperson

Ms. Ann O'Brien City of Phoenix 200 W Washington St Fl 17

Phoenix, AZ 85003 - 1611

From: Responsible HHS Official

Date: 04/01/2025

Tala Hooban

Deputy Director, Office of Head Start

During the week of February 10, 2025, the Administration for Children and Families (ACF) conducted a monitoring review of City of Phoenix to determine whether the previously identified finding(s) had been corrected. The Office of Head Start (OHS) would like to thank your governing body, policy council, staff, and parents of your program for their cooperation and assistance during the review. This monitoring report has been issued to Ms. Ann O'Brien, Authorizing Official/Board Chair, as legal notice to your agency of the results of the program review.

Based on the information gathered during this review, we have closed the previously identified finding(s) which are included in this report. Any open finding previously identified but not discussed in this report will remain open. The grant recipient will receive a Follow-up review to determine the compliance status of those findings.

Please contact your Regional Office with any questions or concerns you may have about this report.

DISTRIBUTION OF THE REPORT

Copies of this report will be distributed to the following:

Ms. Cynthia Yao, Regional Program Manager

Ms. Jacqueline Edwards, Chief Executive Officer/Executive Director

Mrs. Patricia Kirkland, Head Start Director

Mrs. Patricia Kirkland, Early Head Start Director

Grant(s) included as part of this review

Grant Recipient Name	Grant Number(s)
City of Phoenix	09CH012691

Glossary of Terms

Term	Definition
Area of Concern (AOC)	An area in which the agency needs to improve performance. These issues should be discussed with the grant recipient's Regional Office for possible technical assistance.
Area of Noncompliance (ANC)	An area in which the agency is out of compliance with Federal requirements (including but not limited to the Head Start Act or one or more of the regulations) in one or more areas of performance. This status requires a written timeline for correction and possible technical assistance or guidance from the grant recipient's program specialist. If not corrected within the specified timeline, this status becomes a deficiency.
Corrected	The original finding identified has been reviewed, along with any applicable supporting evidence, and now meets the requirements of the applicable regulation.
Deficiency	As defined in the Head Start Act, the term "deficiency" means: (A) a systemic or substantial material failure of an agency in an area of performance that the Secretary determines involves: (i) a threat to the health, safety, or civil rights of children or staff; (ii) a denial to parents of the exercise of their full roles and responsibilities related to program operations; (iii) a failure to comply with standards related to early childhood development and health services, family and community partnerships, or program design and management; (iv) the misuse of funds received under this subchapter; (v) loss of legal status (as determined by the Secretary) or financial viability, loss of permits, debarment from receiving Federal grants or contracts, or the improper use of Federal funds; or (vi) failure to meet any other Federal or State requirement that the agency has shown an unwillingness or inability to correct, after notice from the Secretary, within the period specified; (B) systemic or material failure of the governing body of an agency to fully exercise its legal and fiduciary responsibilities; or (C) an unresolved area of noncompliance.
Uncorrected	The original finding identified has been reviewed, along with any applicable supporting evidence, and does not meet the requirements of the applicable regulation.

Performance Summary

This section contains an overview of compliance information determined through this review. Detailed information can be found in the Review Details section.

Content Area	Performance	Applicable	Grant Number(s)	Primary Review	Timeframe	Follow-up
	Area	Standards		Finding Status	for	Compliance
					Correction	Level
Significant Health and Safety Incidents	Safety Practices	1302.90(e)(1)(ii)	09CH012691	DEF	N/A	Corrected

Review Details

This section of the report provides details on grant recipient performance in each Content Area and Performance Area with a previous or new finding.

Significant Health and Safety Incidents

Included below are details on any relevant findings within this Content Area.

Performance Area: Safety Practices

Follow-up Details

Corrected - 1302.90(c)(1)(ii)

Summary

Grant Number(s) Cited: 09CH012691 Timeframe for Correction: N/A

Performance Standard Details

Regulation Text: 1302.90 Personnel policies. (c) Standards of conduct. (1) A program must ensure all staff, consultants, contractors, and volunteers abide by the program's standards of conduct that: (ii) Ensure staff, consultants, contractors, and volunteers do not maltreat or endanger the health or safety of children, including, at a minimum, that staff must not: (A) Use corporal punishment; (B) Use isolation to discipline a child; (C) Bind or tie a child to restrict movement or tape a child's mouth; (D) Use or withhold food as a punishment or reward; (E) Use toilet learning/training methods that punish, demean, or humiliate a child; (F) Use any form of emotional abuse, including public or private humiliation, rejecting, terrorizing, extended ignoring, or corrupting a child; (G) Physically abuse a child; (H) Use any form of verbal abuse, including profane, sarcastic language, threats, or derogatory remarks about the child or child's family; or, (I) Use physical activity or outdoor time as a punishment or reward.

Compliance Details

Based on the Follow-up review, this finding has been corrected.

 The grant recipient ensured staff members and other adults connected to the program did not maltreat or endanger the health or safety of children.

Additional details from this review event:

- The grant recipient revised its standards of conduct, trained staff, and monitored the implementation of new procedures.
- · The revised standards of conduct described strategies that promote safe, nurturing, and responsive environments.
- A review of June 2024 training documents found topics included Conscious Discipline and standards of conduct that supported positive guidance, language development, routine and redirection support, and engaging interactions and environments.
- The quality assurance manager stated the grant recipient utilized the standards of conduct classroom walkthrough visits monitoring tool quarterly, and the active supervision/standards of conduct tool annually. The data collected from the monitoring tools were used to ensure compliance, make data-driven decisions on professional development, and recognize what is needed to enhance centers' overall performance and effectiveness.

Initial Finding

Parent Review Type: RAN - Parent Review Date: 12/14/2023

Parent Review Finding Level: DEF - Performance Standard Number: 1302.90(c)(1)(ii)

Grant Number(s) Cited: 09CH012691 **Timeframe for Correction:** 30 Days

Performance Standard Details

Regulation Text: 1302.90 Personnel policies. (c) Standards of conduct. (1) A program must ensure all staff, consultants, contractors, and volunteers abide by the program's standards of conduct that: (ii) Ensure staff, consultants, contractors, and volunteers do not maltreat or endanger the health or safety of children, including, at a minimum, that staff must not: (A) Use corporal punishment; (B) Use isolation to discipline a child; (C) Bind or tie a child to restrict movement or tape a child's mouth; (D) Use or withhold food as a punishment or reward; (E) Use toilet learning/training methods that punish, demean, or humiliate a child; (F) Use any form of emotional abuse, including public or private humiliation, rejecting, terrorizing, extended ignoring, or corrupting a child; (G) Physically abuse a child; (H) Use any form of verbal abuse, including profane, sarcastic language, threats, or derogatory remarks about the child or child's family; or, (I) Use physical activity or outdoor time as a punishment or reward.

Compliance Details

- The grant recipient did not ensure all staff abided by the standards of conduct to refrain from maltreating and endangering the health and safety of children, including using physical abuse.
- The grant recipient did not adequately implement this standard, contributing to multiple child safety incidents
 within the past 12 months.

Additional details from this review event:

- The grant recipient had two incidents of staff members at the Cactus Kids Preschool partnership location using unacceptable discipline methods with children.
- On September 29, 2023, the center's assistant director used their index finger to snap a 2-year-old child in the
 mouth, stating, "You will not bite my teachers."
- On November 9, 2023, a parent observed 2 EHS teachers pulling 2 children apart, pushing the first child to the
 ground, and slapping the child on the mouth several times. The teacher then instructed the second child to hit the
 first child. One of the EHS teachers then grabbed the first child's hand and used her finger to flick the child's hand
 several times, then proceeded to hold the child to allow the second child to hit him.

 End of Report	

ATTACHMENT D

Percentage of Preschool Attendance			
Target: 85%	YTD Percent:	74%	

Goal:

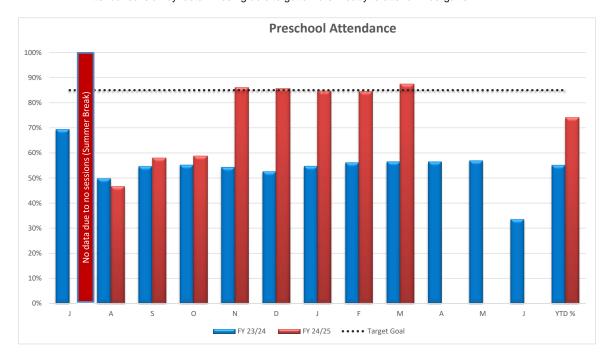
Increase attendance of Head Start Birth to Five children.

Target:

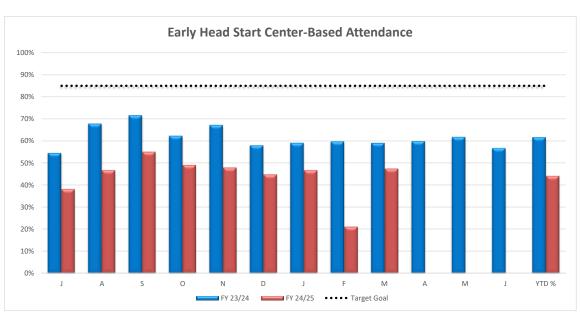
85% of children will attend each day.

Significance:

Attendance is a key factor in being able to get children ready to attend kindergarten.







ATTACHMENT E

Head Start Birth to Five Medical Exams Completed			
Target: 2,209 exams	FY 24-25 Medical Exams:	2,423	

Goal:

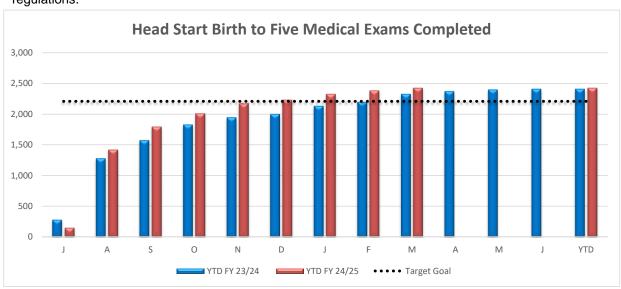
Ensure Head Start Birth to Five children receive necessary medical and dental exams.

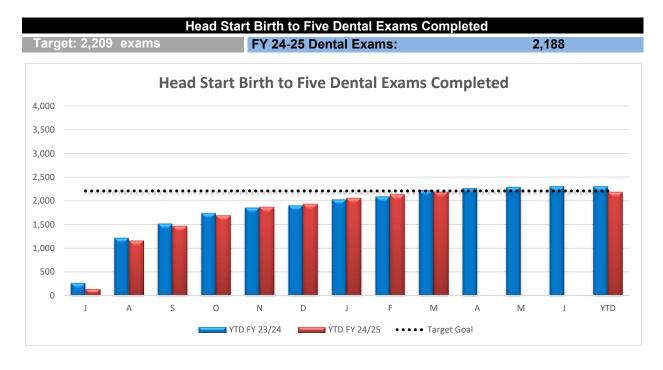
Target:

2,209 Medical Exams and 2,209 Dental Exams

Significance:

Head Start Birth to Five children are required to have medical and dental exams as part of the Head Start regulations.





ATTACHMENT F

Program Information Summaries

Parent Advocacy

On March 5, an Early Head Start child within the Alhambra Elementary School District received special education services due to identified developmental delays. Months earlier, the child's parent had been informed that her child did not qualify for these services, yet she believed that her child needed additional support. With the assistance of the Early Head Start Inclusion Specialist, the parent was able to advocate for a reevaluation through the Arizona Early Intervention Program. The results of the second evaluation confirmed the mother's concerns about her child's delays in speech and self-help skills.

Head Start Birth to Five Professional Development

On March 19, a group of 10 new teachers and instructional assistants from different Education Service Providers attended a training session on Standards of Conduct and Active Supervision at City Hall. This training, conducted by staff from Head Start Birth to Five, aimed to educate the new staff on how to foster positive interactions with children and ensure their safety while at school.

Community Assessment Focus Groups

During the week of March 24, LeCroy and Milligan Associates, Inc. (LMA), the firm hired to conduct the Human Services Department's community assessment, organized two focus groups to gather input from Head Start parents. The first session occurred in person on March 25 at Byron Barry Elementary, with nine parents participating. The second session was conducted virtually on March 27 with 12 parents. Each parent received a \$25 gift card from LMA. This information will be incorporated into the 2025 report.

ATTACHMENT G



Promoting Healthy Eating and Nutrition for Head Start Children and Families

headstart.gov/policy/im/acf-ohs-im-25-03

Promoting Healthy Eating and Nutrition for Head Start Children and Families ACF-OHS-IM-25-03

U.S. Department of Health and Human Services

ACF

Administration for Children and Families

1. Log Number: ACF-OHS-IM-25-03

2. Issuance Date: 03/19/2025

3. Originating Office: Office of Head Start

4. Key Words: Nutrition

Information Memorandum

To: All Head Start Recipients

Subject: Promoting Healthy Eating and Nutrition for Head Start Children and Families

Information:

Head Start programs play a vital role in supporting healthy eating and nutrition for enrolled children and families. Access to healthy foods and other nutrition services helps children grow, develop, and learn. Good nutrition is essential for brain development and provides children with the energy needed to stay active and focused throughout the program day. A balanced diet helps strengthen a child's immune system, reducing the risk of infections and illnesses. It also prevents childhood obesity, which can lead to chronic diseases like heart disease and diabetes.

This Information Memorandum (IM) affirms the critical role of Head Start programs in ensuring children and families have access to healthy food and comprehensive nutrition services. It also includes an overview of relevant statutory and regulatory requirements and reminds programs of the resources and partnerships available to support robust nutrition services for children and families. Lastly, this IM provides tips to foster enthusiasm for healthy eating in early learning environments and encourages Head

Start programs to use innovative strategies to promote health and nutrition. An appendix of additional resources is included to guide programs in their efforts.

BACKGROUND:

Head Start programs play an important role in achieving healthy outcomes for children and families. Nutrition services can be particularly impactful for families who experience food insecurity or live in communities where affordable, healthy food is less available. Research indicates that Head Start children are more likely to receive dental checkups and have healthy eating patterns than non-participants. They also have lower Body Mass Index (BMI) scores and are less likely to be overweight compared to children in other non-parental care (Lee et al., 2013). Obese, overweight, or underweight children who participate in Head Start have a significantly healthier BMI by kindergarten (Lumeng, et al., 2015). Additionally, Head Start graduates have better health status as adults than non-graduates; they are 7 percent less likely to be in poor health as adults than their siblings who did not attend Head Start (Johnson, 2010; Deming, 2009).

The Head Start Program Performance Standards (the Performance Standards) prioritize nutrition services that are culturally and developmentally appropriate and meet each child's individual needs, including those with disabilities, allergies, and special dietary needs (45 CFR §1302.44(a)(1)). In doing so, programs help children experience a variety of nutritious foods, provide mealtime opportunities for socialization and enrichment, and support families in learning about the importance of healthy foods at home.

Head Start programs promote access to healthy food and nutrition in many ways. This includes, but is not limited to:

- Increasing access to and availability of healthy foods for children and families in classrooms, during home visits or group socialization activities, and during parent and family engagement activities.
- Supporting families with pregnancy, post-partum, and breastfeeding, as well as ensuring the nutritional needs of infants and toddlers are fully met.
- Helping families access affordable, healthy food options at home.
- Providing families with education on nutrition and the importance of physical activity.
- Reducing administrative burden and supporting families to get connected with other nutrition-related services for which they might be eligible, such as the Supplemental Nutrition Assistance Program (SNAP) and the Special Supplemental Assistance Program for Women, Infants, and Children (WIC).
- Using registered dietitians or nutritionists to support the implementation of Head Start requirements for healthy nutrition.
- Making safe drinking water available to children during the program day.
- Providing materials and equipment for center-based or home-based learning activities related to healthy eating, such as supplies to create gardens, greenhouses, and Indigenous seed hubs.

All Head Start grant recipients and their delegate agencies are required to participate in the Child and Adult Care Food Program (CACFP). The CACFP is a federal United States Department of Agriculture (USDA) program that provides reimbursements for nutritious meals and snacks to eligible children enrolled in participating programs, including Head Start programs. Implementing the CACFP meal patterns helps to ensure children receive a variety of nutrient-dense foods, including whole grains, a variety of fresh fruits, and vegetables, all while reducing intake of ultra-processed foods, added sugar intake, and saturated fats. While CACFP mandates low-fat options, including low-fat and fat-free dairy products for children over the age of 2, emerging evidence (Venn-Watson 2023; Vanderhout, et al., 2020) suggests whole, full-fat dairy supports child development. Head Start programs can explore offering whole dairy where funding allows. We will support implementation of possible updated guidelines while meeting current standards. CACFP also provides resources such as the seasonal buying guide to promote in-season local produce, which is often full of flavor and nutrients, less reliant on chemicals and pesticides, and supports sustainability and local farmers. Additional information on CACFP is provided in more detail below.

Head Start programs are also required to actively collaborate with parents and families, including expectant families, on healthy eating practices (45 CFR §1302.46). Programs also engage parents to discuss their child's nutritional status and provide opportunities for families to learn about preparing healthy food at home.

Overview of Relevant Statutory and Regulatory Requirements

Nutrition services have been a hallmark of the Head Start program since its inception. This is reflected in the Head Start Act (the Act) and the Performance Standards, which detail program requirements related to food and nutrition. For instance, Section 638 of the Act identifies nutrition as a key activity of the funding provided to Head Start agencies. Section 648 of the Act requires programs to have qualified staff who can promote the importance of healthy, nutritional choices in daily classroom and family routines to prevent childhood obesity. The Act mentions nutrition services in other areas as well, as an essential part of comprehensive Head Start services.

The Performance Standards further outline what it means to provide nutrition services in Head Start programs. These requirements generally fall into two categories: those that occur when children are present in the teaching and learning environment, and those that focus on engaging with families.

Nutrition Requirements for the Teaching and Learning Environment

<u>Subpart D</u> of the Performance Standards focuses on the health and mental health requirements for Head Start programs. It states that programs must provide high-quality health, oral health, mental health, and nutrition services that are developmentally, culturally, and linguistically appropriate and that will support each child's growth and school readiness (<u>45 CFR §1302.40</u>). This includes serving foods that are familiar to children as well as new foods. There are various requirements within this subpart that elaborate on what is expected of Head Start programs in the area of nutrition services:

- All Head Start programs must design and implement nutrition services that meet dietary needs of each child, including children with special dietary needs and children with disabilities, to support their growth and school readiness (45 CFR §1302.44(a)(1)).
- To ensure up-to-date child health status, Head Start programs must identify each child's nutritional health needs, considering available health information such as special dietary requirements, food allergies, and community nutrition issues (45 CFR §1302.42(b)(4)).
- The Performance Standards at <u>45 CFR §1302.44</u> detail specific child nutrition requirements, which include:
 - Ensuring each child in a program that operates for fewer than six hours per day receives meals and snacks that provide **one third to one half** of the child's daily nutritional needs.
 - Ensuring each child in a program that operates for six hours or more per day receives meals and snacks that provide **one half to two thirds** of the child's daily nutritional needs.
 - Serving three- to five-year-olds meals and snacks that conform to USDA requirements and are high in nutrients and low in saturated fat, sugar, and salt. Expect possible future updates to nutrition guidelines to reflect the latest science, including providing whole, full-fat dairy for child development.
 - Making sure that all children receive a nourishing breakfast by providing nutrient rich foods for children who did not eat breakfast before they arrived at their Head Start center.
 - Providing appropriate healthy snacks and meals to each child during group socialization activities in the home-based option.
 - Promoting breastfeeding for mothers who wish to breastfeed during program hours. This may include offering facilities to properly store and handle breast milk and making accommodations when needed.

• Connecting families to community lactation consultants or counselors when they choose breastfeeding but need support to be successful.

<u>Subpart C</u> of the Performance Standards focuses on the teaching and learning environment specifically when children are in center-based and family child care programs. The Performance Standards ensure that mealtimes are structured and used as learning opportunities. Language skills are strengthened through social conversations and fine motor abilities are tested in handling utensils or serving aides. The social skills involved in the back and forth of mealtime conversation also help children navigate friendships, turntaking, and self-regulation.

Programs must implement snack and mealtimes in a manner that supports children's development and learning (45 CFR \$1302.31(e)(2)):

- <u>Family style dining</u> when children and teachers sit together for a meal or snack is encouraged when developmentally appropriate to support consistency between home and school by replicating the experience of eating together as a family. Family style dining also offers a chance for staff to model healthy food choices and the importance of nutrition. Head Start programs are encouraged to use family style meals when developmentally appropriate. Family style meals benefit children by:
 - Encouraging healthy food choices as teachers and peers model positive attitudes toward nutrition.
 - Supporting children to learn in developmentally appropriate ways about concepts such as serving sizes, nutritional food groups, and the value of trying new foods.
 - Offering opportunity for children to practice using appropriately sized utensils to serve themselves and helping to set and clear the table. This improves children's fine motor skills, boosts their self-confidence, and expands their social skills.
- Support children's understanding of how food and nutrition contribute to growth and overall health, in alignment with the Head Start Early Learning Outcomes Framework (ELOF). For example, a preschooler should be supported to identify a variety of healthy and unhealthy foods, and to make healthy eating choices both independently and with support, and a toddler should show willingness to try nutritious foods when offered on multiple occasions.
- Make snack and mealtimes a positive experience for children. This means programs provide sufficient time for children to eat, avoid using food as a reward or punishment, and do not force children to finish their food. The Performance Standards help programs make meals enjoyable by creating <u>positive eating environments</u> where children are supported to develop and maintain healthy relationships with food.
- Promote consistency in mealtime routines between home and school by providing one-on-one time for infants during bottle feeding. For bottle-fed infants, Head Start programs must hold infants during feeding to support socialization. This one-on-one time helps staff build their relationships with infants. In turn, these safe and trusting relationships provide the foundation for learning and development because they help very young children feel secure and confident about exploring the world around them.

Nutrition Requirements for Engaging with Families

Parent and family engagement is a cornerstone of comprehensive Head Start services. Programs must partner with families to support their wellbeing and their children's learning and development. As it relates to health and nutrition, programs are required to promote children's and families' health by providing nutrition education support services that are understandable to individuals, including individuals with low health literacy (45 CFR §1302.46(a)). Programs must collaborate with parents to discuss their child's nutritional status, including the importance of healthy eating, the negative health consequences of sugar-sweetened beverages, and the importance of physical activity. They must also help parents understand how to select and prepare nutritious foods that meet the family's nutrition and food budget needs (45 CFR)

§1302.46(a)(1)(ii)). Programs are strongly encouraged to provide specific information to families about the importance of eating whole foods and minimizing ultra-processed foods and avoiding added sugars such as those in soda and other sugar-sweetened beverages.

Funding and Partnerships to Support Nutrition Services for Head Start Programs, Children, and Families

Child and Adult Care Food Program (CACFP) and Head Start Programs

Head Start grant recipients and their delegate agencies are required to participate in CACFP (45 CFR §1302.44(b)), a federal program administered by the USDA, Food and Nutrition Services (FNS). Programs are reimbursed by CACFP for all enrolled children at the free rate. CACFP reimburses Head Start programs for up to two meals and one snack, or two snacks and one meal per day. All meals and snacks eligible for reimbursement by CACFP must conform to the requirements in the <u>CACFP Meal Patterns for Children</u>.

The amount and type of food that must be offered varies based on the meal or snack, as well as the specific age group being served. USDA provides numerous resources to assist program officials in determining how foods credit toward the meal pattern requirements, including the Food Buying Guide for Child Nutrition Programs (FBG). Head Start programs are encouraged to speak with the state agency that administers the CACFP to determine if a food that is not in the FBG is eligible for reimbursement. Additional videos are available on the Head Start website to support programs with CACFP implementation.

Per 45 CFR §1302.44(b), Head Start grant funds may be used to cover any allowable costs for meal services that are not covered by the USDA program. Foods purchased with Head Start grant funds must conform with the nutritional requirements in 45 CFR §1302.44(a)(2)(iii), including being high in nutrients and low in saturated fat, sugar, and salt. Head Start funds may also be used to pay for food that is provided to families for consumption at home, if they have a specific programmatic purpose related to family engagement. For example, Head Start programs can provide supplies for parents to engage in healthy cooking activities or start a family garden with their children at home, and parents can share about these experiences during parent groups or socializations.

Other Federal Programs that Support Healthy Eating and Nutrition for Head Start Children and Families

The Special Supplemental Nutrition Program for Women, Infants, and Children (WIC)

WIC is a public health nutrition program administered by the USDA that provides nutrition education, nutritious foods, breastfeeding support, and health care referrals for income-eligible pregnant or postpartum women, infants, and children up to age 5. Head Start programs can support families to determine if they are eligible for WIC and then help them to enroll. Local WIC and Head Start programs work closely together in many communities to support the healthy development of children and families. This strong collaboration at the local level allows the two programs to coordinate their services and maximize use of resources (e.g., funding, staff, space) for children and families. Head Start programs are encouraged to view <u>suggested strategies and resources</u> to further enhance partnerships with WIC programs at the state and local levels.

Supplemental Nutrition Assistance Program (SNAP)

SNAP is a federal program administered by the USDA that provides food benefits to low-income families to supplement their grocery budget so they can afford the nutritious food essential to health and well-being. Similar to WIC, Head Start programs can support families to determine if they are eligible for SNAP and then help them to enroll. Families who already receive SNAP are considered categorically eligible for Head Start services. This allows for cross-program recruitment and eliminates duplicative and burdensome paperwork for families who are already eligible for a federal public assistance benefit. It also reinforces access to healthy nutrition services for the children and families Head Start programs serve and provides opportunities to prioritize education about healthy food consumption, including the importance of minimizing ultra-processed and high-sugar foods.

Tips to Foster Enthusiasm for Healthy Eating and Nutrition

Head Start programs have many options for integrating creative approaches to healthy eating and nutrition services that are aligned with the Performance Standards and developmental progressions in the <u>Head Start Early Learning Outcomes Framework (ELOF)</u>. The tips below provide some examples:

- Make nutrition education activities fun, interactive, hands on, and part of the daily schedule. Connecting nutrition activities with reading, math, or science content makes for a comprehensive approach to learning. Send versions of learning materials home with parents with instructions for how they can share in this learning with their children. Some ideas include:
 - **Sensory activities and games**: Ask children to describe the tastes or texture of foods. Use fruits and vegetables with different colors, shapes, and textures, such as kiwi, pineapples, or avocados, and let children examine both the inside and outside of fruits and vegetables.
 - **Storytelling and pretend play**: Turn mealtime into story time. Turning broccoli into a "tree" or carrots into "sticks" makes mealtime fun. Outside of mealtime, use nutrition in imaginative play:
 - Pretend to be different characters making good food choices.
 - Read books with characters making healthy choices.
 - Set up a dramatic play area with healthy food choices in a kitchen, grocery store, or restaurant and talk about selecting nutritious foods.
 - Meal planning: Plan fun learning experiences like "Ingredient of the Week" where children select a healthy ingredient to be included in the daily lunch menu for a week. Host special days focused on nutrition, like "Fruit and Veggie Day," or have a "Healthy Snack Party". Reach out to the CACFP state agency contact for approved meal and snack ideas that increase variety. For families, provide take-home materials that encourage variety in meals. Consider easy, fast, and healthy recipes that can be part of a family's routine menu at home.
 - **Growing plants**: Have a small garden or indoor plants to show children how food grows. Take a nature walk to find different food and plants or visit local farms and farmers markets. If in-person visits are not possible, use technology for a virtual farm trip.
 - **Mealtime:** Share materials with families that support making mealtime fun and educational. Help families engage children as part of meal prep. As their skills develop, children can participate in setting the table, washing fruit and vegetables, and mixing ingredients. Families can extend these learning moments by inviting children to count or measure ingredients, identify food colors, and learn new vocabulary.
 - **Family style meals:** Family style dining encourages learning and development not only at the table but away from mealtime as well. Children learn independence, social skills, and other important habits that will last them through adulthood. Parents who have not experienced family style meals often enjoy these experiences and, with support from program staff, may adopt these practices at home. Use these tips for family style dining.
- **Increase access to fresh foods.** Explore opportunities to help children and families learn about and access fresh foods through creative experiential opportunities and connections:

- Connect with local businesses: Take field trips to farmers markets, local working farms, or
 grocery stores to teach children about fresh fruits and vegetables. Children may be eager to
 identify new foods they would like to try. Teachers can use the foods in lesson plans and for
 healthy snacks.
- **Connect with other Head Start programs.** Visit other Head Start programs who are integrating experiential learning opportunities to promote health and wellness.
- Engage with families. Ask parent volunteers to assist in the <u>creation of an on-site garden</u>, where they can pick fresh food to take home for their families. Share information during parent groups and socializations about balancing nutrients, including calories, proteins, vitamins, and minerals. Staff can share books for parents to read with their children about what foods make up each food group and how much of each food group is needed to fuel the brain and body.
- **Food pantries:** Establish relationships with local food pantries, if available in the community. Ensure you have a process for regularly checking in with all families about their food security and connect them to local food pantry resources as needed.
- Focus on the communities served. Take the time to get to know enrolled families on an individual and community level, and incorporate their traditions and culture into healthy meals at the program and as part of community events. Group events are a great time to serve traditional foods and explore community cultures. For example, offer a rotating, in-person or virtual cooking class drawing on healthy, local or cultural meals for the families in your program. Ingredients can be provided in advance.
- Breastfeeding and infant nutrition. Breastfeeding is the perfect mix of nutrition for growing babies. The American Academy of Pediatrics (AAP) recommends that infants be exclusively breastfed for the first six months, then breastfed for at least one year while they are introduced to complementary foods. Head Start programs can provide a breastfeeding friendly environment by having a nursing room on-site for either enrolled pregnant women or mothers who want to come to the program and breastfeed their enrolled infants.

Thank you for the work you do on behalf of children and families.

Sincerely,

/ Captain Tala Hooban /

Captain Tala Hooban Acting Director Office of Head Start

Resources:

- Fact Sheet: Promoting Healthy Eating and Nutrition for Head Start Children and Families
- <u>Supporting Healthy Eating and Nutrition for Head Start Children and Families video</u> explores the guidance, resources, and tips in this IM.
- <u>Subscribe to the Early Childhood Health and Wellness</u> listsery to receive the monthly Small Bites newsletter, which features information and tools to help establish healthy nutrition practices.
- <u>Nutrition Building Blocks</u> is a free course offered through the Head Start learning management system, the Individualized Professional Development (iPD) Portfolio. Complete the course to earn continuing education unites while learning how to integrate healthy nutrition messages into music and movement activities for young children and teachers.
- <u>Caring for Children with Food Allergies</u> is a resource to help programs prepare to care for children with allergies to specific foods.
- Watch the CACFP Meal Patterns Webinar to learn about specific CACFP meal pattern requirements.

- <u>Healthy Feeding from the Start for Expectant Families</u> is a resource to help families understand how they can form healthy feeding habits from the beginning of their child's life.
- These resources offer family-friendly tips for establishing healthy and age-appropriate eating practices at home:
 - Feeding Your 9-Month-Old
 - Feeding Your Toddler
 - Feeding Your Preschooler
- <u>Supporting Food Security and Access to Indigenous Foods for Children and Families in Tribal Early Childhood Programs (ACF-OHS-IM-25-01)</u> provides information to Tribal Nations and communities regarding opportunities to use Head Start funding to promote access to healthy Indigenous foods.
- <u>Growing Head Start Success with Farm to Early Care and Education</u> is a resource to support programs with aligning the Performance Standards and the ELOF with farm to early care and education opportunities.
- <u>The Office of Disease Prevention and Health Promotion</u> leads prevention, nutrition, and physical activity programs, and has additional resources:
 - Eat Healthy: Birth to Age 2
 - English: Build a Healthy Eating Routine for Your Baby (Birth to Age 2)
 - Spanish: Establece una rutina alimentación saludable para tu bebé (desde el nacimiento hasta los 2 años)
 - Eat Healthy: Kids & Teens
 - English: Help Your Child Build a Healthy Eating Routine
 - Spanish: Ayuda a tu hijo o hija a desarrollar una rutina de alimentación saludable
 - Cut Down on Added Sugars
 - English: <u>Cut Down on Added Sugars</u>
 - Spanish: Reduce el consumo de azúcares añadidos
 - Cut Down on Saturated Fats
 - English: <u>Cut Down on Saturated Fat</u>
 - Spanish: Reduce el consumo de grasa saturada

Historical Document



Report

Agenda Date: 5/28/2025, Item No. 7

Tenant Assistance Programs Update - Citywide

This report provides the Economic Development and Housing Subcommittee an update on the Human Services Department (HSD) tenant assistance programs.

THIS ITEM IS FOR INFORMATION AND DISCUSSION.

Summary

The City of Phoenix HSD administers several key programs aimed at providing support and resources to tenants facing financial hardship. These programs are designed to ensure housing stability, educate tenants and landlords on their rights and responsibilities, and offer legal assistance to prevent evictions. The primary programs include:

- Rental and Utility Assistance Provides financial aid to eligible households struggling to pay rent or utility bills. This program helps prevent homelessness and ensures continued access to essential services.
- Landlord-Tenant Education Offers workshops and resources to educate both tenants and landlords on rental laws, lease agreements, and conflict resolution.
- Eviction Legal Services Partners with legal aid organizations to offer free or low-cost legal assistance to tenants facing eviction proceedings, helping them understand their rights and available options.

The presentation will include service details and key statistics of the various programs.

HSD continues to assess program efficacy while exploring additional funding opportunities. Outreach efforts will be enhanced to ensure residents are aware of available assistance.

HSD remains committed to supporting residents through these vital tenant assistance programs. By providing financial aid, education, and legal resources, the department aims to support long-term stability for individuals and families in need.

Responsible Department

This item is submitted by Deputy City Manager Gina Montes and the Human Services Department.



Report

Agenda Date: 5/28/2025, Item No. 8

Economic Power of the Arts

This report provides the Economic Development and Housing Subcommittee with an update on the economic impact of public art and the arts sector in Phoenix.

THIS ITEM IS FOR INFORMATION AND DISCUSSION.

Summary

The arts inspire and bring joy to residents. They beautify public spaces, strengthen community pride and identity, and bolster the economy. The City of Phoenix has supported the arts and culture sector through organizational support with grants and bond programs and supported individual artists through its public art program. In addition, the private sector has bolstered its investment in the arts community by commissioning murals, art in private development, and corporate philanthropy. Regions with thriving cultural ecosystems consistently outperform peer markets in attracting and retaining tech talent and companies.

Arts and Economic Prosperity

Americans for the Arts conducted the sixth Arts & Economic Prosperity Study (AEP6) to document the economic and social benefits of the nation's nonprofit arts and culture industry. The City of Phoenix has participated in all studies, and over 100 arts and culture nonprofits were included in AEP6. The study shows that Phoenix's nonprofit arts and culture industry generated \$449.9 million in economic activity in 2022.

City of Phoenix Public Art

Since its establishment in 1986, the City of Phoenix Public Art Program, managed by the Office of Arts and Culture, has been a national model for involving artists in designing and building a better city. By fostering collaborations among artists, engineers, architects, landscape architects and other urban designers and thinkers, the program enhances the look, feel and function of a wide range of public buildings, spaces and infrastructure. Investments in public art not only support artists but also create jobs in other sectors and trades. The Office of Arts and Culture's current five-year Public Art Plan includes a \$25 million investment by the City of Phoenix.

The Most Decorated Region

The Greater Phoenix Economic Council has launched a public art initiative to advance arts visibility and funding. It has set out to become "The Most Decorated Region," measured by the collection of art in public places compared to regions worldwide. Reaching this acclaim will drive global awareness and create future opportunities for the market's vast creative community that encourages innovation among residents and businesses. Public art isn't just about beautification; it's an economic driver. This initiative will enhance regional competitiveness on a global scale, highlight the creative economy that fuels innovation, and strengthen cultural identity.

Responsible Department This item is submitted by Deputy City Managers David Mathews and John Chan, and the Office of Arts and Culture and the Community and Economic Development Department.



Report

Agenda Date: 5/28/2025, Item No. 9

Fiscal Year 2025-30 Public Art Plan - Citywide

This report requests that Economic Development and Housing Subcommittee recommend City Council approval of the Fiscal Year (FY) 2025-30 Public Art Plan.

THIS ITEM IS FOR DISCUSSION AND POSSIBLE ACTION.

Summary

The City's Office of Arts and Culture was established in 1985 to champion and sustain the City's arts and culture community that makes Phoenix a great place to live, work and visit. The department manages the City's public art program, which is funded through the percent-for-art ordinance that City Council adopted in December 1986. The ordinance requires one percent of Capital Improvement Program (CIP) funds to be invested to enhance the design and experience of public infrastructure, buildings and spaces through public art.

The percent-for-art ordinance requires the department, upon the recommendation of the Phoenix Arts and Culture Commission, to submit an annual Five-Year Public Art Plan (Attachment A) in advance of each new FY. The Plan is developed by the Office of Arts and Culture in consultation with City departments, City Council offices and community groups. Public art projects must be sited at or near CIP projects.

The proposed FY 2025-30 Public Art Plan includes \$24,406,654 to fund 45 public art projects over the next five years (Attachment B). This total includes 42 continuing projects totaling \$24,056,654 and three new projects totaling \$350,000. The public art projects within the Plan are prioritized based on opportunities to integrate artwork into individual CIP projects and their potential impact on the neighborhood and broader arts community. Under these parameters, the Plan focuses on the equitable distribution of funds, as allowable by the percent-for-art ordinance, and the diversification of the public art collection through broadening the types of project opportunities and continued outreach to new artists and arts organizations.

Other Information

The proposed Plan is \$766,968 lower than the previous year's plan. Of the 45 projects outlined in the Plan, eight address major retrofits or refurbishments, seven support

broader Citywide initiatives like heat mitigation, and three are a component of longranged planning efforts like Rio Reimagined. These CIP funds can only be used for public art. They cannot be used to hire City workers, such as librarians, police or firefighters, or pay to operate public buildings, like libraries, parks or senior centers.

Additionally, public involvement is critical to the success of public art projects. Neighborhood organizations, village planning committees, schools and City departments are included as important participants throughout the public art process. The Office Arts and Culture develops each project with the community in mind and works to provide ample opportunities for feedback and collaboration.

Concurrence/Previous Council Action

The Phoenix Arts and Culture Commission reviewed and approved the FY 2025-30 Public Art Plan at its May 20, 2025.

Responsible Department

This item is submitted by Deputy City Manager David Mathews and the Office of Arts and Culture.

ATTACHMENT A



PHOENIX OFFICE OF ARTS AND CULTURE FY 2025-2030 PUBLIC ART PLAN



60



Cover Artwork

Top Left:
Jenny Boehme and Josie Davis
The Burrow
Roesley Park, District 7
¡Sombra! Experiments in Shade temporary installation

Top Right:
Ariana Enriquez

The Creek Carves A Path

305 W. Washington Payment Center, District 7

Bottom: Lisa Bernal Brethour *Moon Dance* Perry Park, District 8



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Introduction and Goals

Introduction

The Phoenix Office of Arts and Culture is the City's designated local arts agency. It champions, promotes, and supports the local arts and culture community, making Phoenix a great place to live, work, and visit.

The Phoenix Office of Arts and Culture (POAC) is a local and national leader in the public art field and has garnered numerous awards for design excellence, including Design for Transportation awards from the U.S. Department of Transportation and Public Art Network Year in Review awards from Americans for the Arts.

Established in 1986, the Public Art Program works with local, national, and international artists to create a more beautiful and vibrant city. By ordinance, one percent of the Capital Improvement Program is utilized to enhance the design of public buildings, infrastructure, and spaces within the City of Phoenix. Since its inception, the program has completed more than 200 major projects, including airport terminals, community centers, streetscapes, parks, canals, transit centers, bridges, underpasses, recycling centers, and public safety buildings.

A competitive procurement process identifies artists for public art projects. The process utilizes a selection panel containing art and design professionals, project stakeholders, and community representatives relevant to the project's location. City staff and project team members often serve as non-voting advisors to the panel. Panelists are responsible for reviewing applications submitted in response to a Call to Artists, interviewing finalists, and making recommendations to the Arts and Culture Commission, a volunteer citizen advisory board appointed by City Council. The quality of work, suitability for the project, and the ability to work well with the community and other design professionals influence the selection panel's final recommendations. The Phoenix City Council approves the final recommendation before the contract is executed and artists begin work.

POAC develops the Public Art Plan annually with input and assistance from the Mayor and City Council, city residents, artists, city departments that provide public art project funding, and the Arts and Culture Commission. The timing of the plan coincides with the annual Capital Improvement Program budgeted per fiscal year (July 1 – June 30; for example, FY 2025-2026 = July 2025 – June 2026). The plan outlines several project types, including design team projects, permanent commissions, purchases of existing artwork, temporary commissions, art refurbishment and retrofits, and master planning. Overhead costs to administer the projects in the Plan, including staff costs, are approximately 15% of the total five-year budget.

Goals

Public art projects within the FY 2025-2030 Public Art Plan are prioritized based on opportunities to integrate artwork into individual Capital Improvement Program projects and their potential impact on the neighborhood and the broader arts community. These decisions are made closely with funding departments and City Council offices. Under these parameters, the FY 2025-2030 Public Art Plan focuses on the equitable distribution of funds, as allowable by the percent-for-art ordinance, and the diversification of the public art collection through broadening the types of project opportunities and continued outreach to new artists and arts organizations. This year, only a few new projects were added based on the City's focus on General Obligation Bond projects (previously included in the Plan) and the addition of grantfunded projects.

Additionally, POAC strives to develop project opportunities and program policies that align with strategic goals outlined in several long-range planning documents, like the Climate Action Plan and the Shade and Tree Master Plan. Some of these efforts are realized through the FY 2025-2030 Public Art Plan, like promoting the use of sustainable materials and sourcing methods to commissioned artists and proactively seeking community input on project opportunities. As the FY 2025-2030 Public Art Plan is implemented, POAC will continue integrating these important citywide goals.

For more information about the Phoenix Office of Arts and Culture and the Public Art Program, visit www.pheonix.gov/arts.



FY 2024-2025 Completed Public Art Projects

CAPITAL IMPROVEMENT PROGRAM PROJECTS

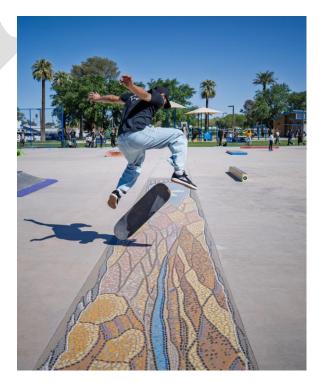
Solano Park Council District 4

Artists Tom Drugan and Laura Haddad were contracted to create artwork for Solano Park, with a particular focus on the skate park. The artwork, titled *Pipe Dreams*, was designed in partnership with the Parks Department, the local skate community, and area residents. It references a late 1970s skate spot known as the "Desert Pipes," a series of large concrete pipe sections temporarily stockpiled in the desert. The artwork includes three steel pipes; the outer pipes are skateable. This project was dedicated in November 2024.



Perry Park Council District 8

This artwork by Lisa Bernal Brethour depicts a modern "tortoise and the hare" story with 9 lithomosaics scattered throughout the park. At the center of the park, a lithomosaic labyrinth with a night-blooming cereus desert flower encourages visitors to move like a bee into the center of the flower. In the skate plaza, pictured right, a trompe l'oeil lithomosiac depicts a canyon for skaters to jump that complements other obstacles in the plaza. Also at the skate plaza are seven vertical shade panels (pictured on the cover) that provide much needed respite for skaters. This project was dedicated on April 5, 2025.



305 W. Washington Mural Council District 7

Artist Ariana Enriquez completed an interior mural for the utility payment center lobby at 305 W. Washington. The mural embodies the calm characteristics of water by using a cool color palette of blues, greens and violets. The foreground is abundant with botanicals, birds and butterflies that are native to Arizona.



EXTERNAL AND INTERNAL PARTNERSHIP PROJECTS

HIV/AIDS Awareness Mural Council District 7

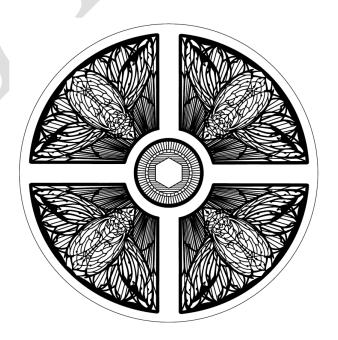
Mayor Kate Gallego, in partnership with the Phoenix Office of Arts and Culture, Southwest Center, One N Ten, and Aunt Rita's Foundation, and with support from Artlink Inc., commissioned a semipermanent mural for the south wall of The Parsons Center for Health and Wellness located in central Phoenix.



The goal of this project was to raise awareness about HIV prevention, testing, and treatment, inspire community engagement, and reduce stigma around HIV. It is to serve as a visual, public reminder of the importance of proactive health measures and support for those affected by HIV, encouraging people to take action through education, testing, and advocacy while enhancing the experience of those seeking health, wellness, and community services from the organizations located on the property.

Sidewalk Shade project City-wide (Partial completion)

Providing shade for pedestrians and bicycle riders can improve public health and the economic vitality of communities. The City will construct 19 shade structures in high-traffic public rights-of-way at major intersections and crosswalks where people are forced to wait for signal changes. Three local artists, Isaac Caruso, Heidi Dauphin, and Sara Altieri, were hired to contribute aesthetic designs to the canopies. The Office of Heat Response and Mitigation, the Streets Transportation Department, and the Phoenix Office of Arts and Culture are working in partnership to complete this project by Spring 2026.



Canopy Design by Isaac Caruso

Nature Fest PHX Temporary Installation District 8

In partnership with the Office of Environmental Programs and the Parks and Recreation Department, artist Martin Moreno was commissioned to create an interactive artwork for Nature Fest PHX located at the Rio Salado Habitat Restoration Area. The temporary interactive sculpture, *Pachamama*, was featured as part of the annual event that celebrates urban green spaces, wildlife, and community. Throughout the event, Martin guided attendees to paint the sculpture that honored mother earth and her habitat around Rio Salado (Salt River).





FY 2024-2025 Completed Refurbishment and Retrofit Projects

Our Shared Environment Council District 4

Specialists experienced with the building material adobe completed extensive renovations of Our Shared Environment by Marylin Zwak. Several issues were addressed, including water damage, cracking, and soot from vehicle exhaust. The wall treatments are at the intersection of SR51 and Thomas Road. The 3-year project was completed in the spring of 2025.



Desert Spring Council District 2

This artwork was damaged by a vehicular crash in 2023. Several linear feet of damage occurred to the mosaic glass tiles incorporated into bridges along Desert Sonoran Blvd. Pedestrians and cyclists using the sidewalk can appreciate the intricate design of desert flora created by artists R & R Studios. Repairs were completed in February of 2025.



River of Shade Council District 8

This artwork, located at Harmon Park, was created in 2010 and needed several repairs. Artist Stacy Levy designed paths embedded with colorful glass invoking the flow of water that are integrated into the design of the park. The project repaired cracked and uneven pavement and replaced worn areas of the embedded glass.





FY 2024-2025 Awards and Accomplishments

Bloomberg Philanthropies Public Art Challenge Award

In October 2023, Bloomberg Philanthropies selected Phoenix as one of eight winners of its prestigious Public Art Challenge. This unique program supports temporary public art projects that address important local civic issues in cities nationwide. Phoenix's project, *¡Sombra! Experiments in Shade,* received \$1,000,000 to commission nine artists to create shading and cooling installations in response to extreme urban heat.

These temporary projects were installed at parks across
Phoenix in Spring 2025 and will be on view through
September 2025. The project will conclude with a celebration
at Memorial Hall at Steele Indian School Park on September 20.
For mor information, visit www.sombraphx.org.



US Water Prize – Outstanding Artist Bobby Zokaites

Nominated by the Water Services Department, artist Bobby Zokaites was selected as a winner for the 2025 US Water Prize in the Outstanding Artist category. According to the US Water Alliance, Bobby has "gone above and beyond in terms of One Water solutions." The award will be made public at their annual conference, One Water Summit, in July 2025.

Example of Bobby's Zokaites' work (pictured right): A Time Machine Called Tinaja, 2020 Council District 5





FY 2025-2030 Public Art Project List

(Organized by Project Number)

Project Number AR00000027

Project Title Proposition 1: Fire, Police, Streets, and Storm Drainage

Location Various project locations

Type of Project Design Team and Permanent Commission

Funding Sources General Obligation Bonds

Budget \$1,632,629 Council District 1, 3, 5, 6, 8

Artists will be commissioned to work with design teams to integrate public artwork into capital improvement projects within this bond proposition. Projects include: Fire Station 7, Fire Station 13, Fires Station 15, and Fire Station 51. For more information about the General Obligation Bond Program, visit: www.phoenix.gov/bond.

Project Number AR00000028

Project Title Proposition 2: Library, Parks, and Historic Preservation

Location Various project locations

Type of Project Design Team and Permanent Commission

Funding Sources General Obligation Bonds

Budget \$903,583

Council District 2, 7

Artists will be commissioned to work with design teams to integrate public artwork into capital improvement projects within this bond proposition. Projects include: Estrella Civic Space and Branch Library and Desert View Civic Space and Branch Library. For more information about the General Obligation Bond Program, visit: www.phoenix.gov/bond.

Project Number AR00000029

Project Title Proposition 3: Economic Develop., Environment, and Cultural Facilities

Location Various project locations

Type of Project Design Team and Permanent Commission

Funding Sources General Obligation Bonds

Budget \$624,603 Council District TBD

Artists will be commissioned to work with design teams to integrate public artwork into capital improvement projects within this bond proposition. Tentative projects include the Latino Cultural Center (a location has not yet been designated for this new facility). For more information about the General Obligation Bond Program, visit: www.phoenix.gov/bond.

Project Title Proposition 4: Affordable Housing, Senior Centers

Location Various project locations

Type of Project Design Team and Permanent Commission

Funding Sources General Obligation Bonds

Budget \$600,649 Council District 4, 7, 8

Artists will be commissioned to work with design teams to integrate public artwork into capital improvement projects within this bond proposition. Projects include: McDowell Senior Center and the Choice Neighborhood Housing Development. For more information about the General Obligation Bond Program, visit: www.phoenix.gov/bond.

Project Number AR63000030

Project Title 32nd Street and Drought Pipeline Neighborhood Improvements

Location Pipeline Corridor, from Cheryl Dr. to Cholla St.

Type of Project Design Team and Permanent Commission

Funding Sources Water Capital Funds

Budget \$438,187

Council District 3

Artist Bobby Zokaites was contracted in a previous fiscal year to work with the community, Street Transportation and Water Services, to integrate public art elements into the North 32nd Street corridor design between Cheryl Drive Blvd. and Cholla St. following the Drought Pipeline improvements. This project is in the fabrication phase and is expected to be complete in fall 2025.

Project Number AR63000032

Project Title Shade, Cooling, and Heat Mitigation

Location Various

Type of Project Design Team, Permanent and Temporary Commissions

Funding Sources Streets, Wastewater and Water Capital Funds

Budget \$1,208,141 Council District Citywide

Artists will be contracted to work with various City Departments to enhance the pedestrian experience as part of the City's heat mitigation and cool corridors initiatives. These projects, including the 55th Avenue Promenade with artist Creative Machines, are in the planning and design and fabrication phases. This fund also contains supporting funds for the Bloomberg Philanthropies Public Art Challenge grant.

Project Title Dobbins Road Improvement Project

Location Loop 202 to 27th Avenue

Type of Project Design Team and Permanent Commission Funding Sources AHUR and Wastewater Capital Funds

Budget \$475,000

Council District 7, 8

Artists Daniel Nez and Miguel Angel Godoy were contracted in a previous fiscal year to work with Street Transportation, the community, and the project design team to integrate artwork into the Dobbins Road Improvements Project. This project is in the design phase.

Project Number AR63000035

Project Title 3rd Street Connector

Location Rio Salado to Lincoln Street

Type of Project Design Team and Permanent Commission Funding Sources AHUR, Wastewater and Water Capital Funds

Budget \$587,720

Council District 8

An artist will be commissioned to work with Street Transportation, the community, and the project design team to enhance the pedestrian experience as part of the 3rd Street Connector project. This project is in the planning phase.

Project Number AR63850021
Project Title State Route 303

Location Lake Pleasant Parkway to I-17 Interchange Type of Project Design Team and Permanent Commission

Funding Source AHUR and Water Capital Funds

Budget \$524,906

Council District 1

In partnership with Maricopa Association of Governments and AZ Department of Transportation, the City will complete State Route 303 from Lake Pleasant to the I-17 interchange. Project opportunities include four new ramps/bridges that will be built over existing roads, the 67th Avenue interchange, and the Lake Pleasant Parkway interchange. Artist Eric Powell was contracted in a previous fiscal year (\$80,000) to work with the design team to incorporate permanent public art to enhance the roadway improvements. This project is in the design phase and is expected to be complete in 2026.

Project Number AR63850022

Project Title McDowell Road Revitalization Project
Location McDowell Rd, between 7th St. and SR 51
Type of Project Design Team and Permanent Commission

Funding Source Street Transportation, Water and Wastewater Capital Funds

Budget \$300,205

Council District 4

The City is in the early planning stages of a project to revitalize the McDowell Road corridor between 7th Street and State Route 51. The focus of this study is to identify and confirm community-supported safety and aesthetic improvements to achieve four main goals: creating a safer and more inviting area for people walking or riding bicycles to locations along the corridor; improving navigation in and around the retail areas; enhancing access to transit; and fostering a sense of place and identity. An artist will be commissioned to create artwork in support of these goals. This project is in the planning phase.

Project Number AR63850023 (NEW)
Project Title State Road 30

Location South of Interstate 10 in the southwest Valley
Type of Project Design Team and Permanent Commission

Funding Source AHUR Capital Funds

Budget \$100,000

Council District 7

In partnership with Arizona Department of Transpiration, the City is in the early planning stages of a project to build an east-west roadway to extend 13 miles between the Loop 202 South Mountain Freeway in Phoenix and Sarival Avenue, near Loop 303 in Goodyear. The approved alignment is located approximately 4 miles south of and parallel to Interstate 10. This project is in the planning phase.

Project Number AR66000021
Project Title Portable Works

Location Phoenix Sky Harbor International Airport

Type of Project Purchase of Existing Artwork, Temporary Commissions

Funding Source Aviation Capital Funds

Budget \$184,330

Council District 8

Artworks will be commissioned and purchased to support the Phoenix Airport Museum's collection. The Museum's collection presents themed exhibitions in more than 40 display areas throughout the Airport system. The artwork enhances the visitor's experience by creating a memorable environment, promoting Arizona's unique artistic and cultural heritage, and honoring the airport's aviation history. These projects are in the planning phase.

Project Number AR66000046

Project Title Terminal 3 Modernization

Location Phoenix Sky Harbor International Airport
Type of Project Design Team and Permanent Commissions

Funding Sources Aviation Capital Funds

Budget \$4,500,000

Council District 8

Multiple artists will be commissioned to work with Aviation and the project design team to integrate artwork into the Terminal 3 Modernization project. This project is in the artist selection phase.

Project Title Aviation Pooled Funds
Location Deer Valley Airport
Type of Project Permanent Commission
Funding Source Aviation Capital Funds

Budget \$706,492

Council District 1

Funds remaining from previously completed public art projects at the airport have been pooled to create a new opportunity to support the ongoing modernization of Deer Valley Airport. Specific locations and scopes of work will be developed in partnership with the Aviation Department. This project is in the planning phase.

Project Number AR67000014 (NEW)

Project Title 35th Avenue/Grand Avenue Overpass

Location Intersection of 35th Avenue, Grand Avenue, and Indian School Rd.

Type of Project Permanent Commission Funding Source Streets Capital Funds

Budget \$100,000

Council District 5

An artist will be commissioned to work with Street Transportation and Arizona Department of Transportation to integrate artwork into the new overpass at 35th Avenue and Indian School Rd. The project is in the planning phase.

Project Number AR70160001

Project Title 27th Avenue Solid Waste Management Facility Location 3060 S. 27th Ave. (at Lower Buckeye Rd.)

Type of Project Temporary and Permanent Commission

Funding Source Solid Waste Capital Funds

Budget \$132,611

Council District 7

Artist Katharine Leigh Simpson was contracted in a previous fiscal year to create artwork from materials commonly found in the City's recycling stream. The work is currently installed at the Phoenix Convention Center and was slated to be reinstalled at the 27th Avenue Solid Waste Management Facility, however a new location is being sought. The relocation is in the planning phase.

Project Number AR70160004

Project Title Public Works Community Projects

Location Various

Type of Project Temporary Commissions Funding Sources Solid Waste Capital Funds

Budget \$167,671 Council District Citywide Artists will be contracted to integrate temporary artwork into capital improvements in Public Works facilities that will connect the community with the circular economy concepts and bolster City efforts to increase awareness about recycling and resource management. These projects are in the planning phase.

Project Number AR74000014
Project Title Artist Initiatives
Location Various Sites

Type of Project Temporary Commissions

Funding Sources Wastewater and Water Capital Funds

Budget \$776,074 Council District Citywide

This program supports creating and presenting original, new, or in-process temporary work by practicing Phoenix artists. Awarded artists must complete a public presentation inside city boundaries that primarily benefits Phoenix residents. Awards are given to artists who activate public buildings and spaces with various artistic installations, performances, cultural events, and media. These projects are on-going.

Project Number AR74000017

Project Title Civic Space Park: *Her Secret is Patience*Location Civic Space Park at 1st Ave. and Taylor St.

Type of Project Refurbishments and Retrofits Funding Sources Parks and Water Capital Funds

Budget \$406,050

Council District 7

Contractors will be hired to replace existing lighting with more efficient LED fixtures for the park's award-winning landmark sculpture, *Her Secret is Patience* by Janet Echelman, which was installed in 2006. This project is in the construction phase and is expected to be complete in 2026.

Project Number AR74000019

Project Title Mountain Preserve Enhancements
Location South Mountain Park and Preserve

Type of Project Design Team, Permanent and Temporary Commissions

Funding Sources Parks and Water Capital Funds

Budget \$932,003

Council District 6, 8

Artists commissioned for this project may create permanent or temporary artwork, interpretive elements, or cultural events to celebrate this beloved natural and cultural amenity. This project is in the planning phase.

Project Title Reach 11 Sports Complex: The Wings

Location 2425 E. Deer Valley Dr.

Type of Project Refurbishments and Retrofits Funding Source Parks and Water Capital Funds

Budget \$15,000

Council District 2

Contractors will be hired to repaint this functional artwork by artist Yang Chyi Lee. The project was completed in 2012 and sees heavy use from park users. This project is in the implementation phase and is expected to be complete in 2025.

Project Number AR74000025

Project Title Dream Draw Pedestrian Bridge
Location State Road 51 at 29th Street
Type of Project Refurbishments and Retrofits
Funding Source AHUR, Water Capital Funds

Budget \$690,491

Council District 3

Contractors will be hired to repaint this functional artwork by artist Vicki Scuri. The project was completed in 1994 and sees heavy use from pedestrians and bicyclists. This project is in the planning phase.

Project Number AR74000026

Project Title Laveen Heritage Park
Location 6925 W. Meadows Loop
Type of Project Permanent Commission

Funding Source Parks and Wastewater Capital Funds

Budget \$268,627

Council District 7

Artist Dixie Friend Gay was contracted in a previous fiscal year to work with the project design team to enhance the new Laveen Heritage Park. This project is in the fabrication phase and is expected to be complete in 2025.

Project Number AR740000028

Project Title Lone Mountain Park

Location North 56th St & East Montgomery Rd

Type of Project Design Team and Permanent Commission

Funding Source Parks and Water Capital Funds

Budget \$424,171

Council District 2

Artist team WOWHAUS was contracted in a previous fiscal year to work with the project design team to enhance the new Lone Mountain Park. The project is in the design phase and is expected to be complete in 2026.

Project Title Rio Salado Bike/Pedestrian Bridge

Location 3rd Street at Rio Salado

Type of Project Design Team and Permanent Commission

Funding Source Parks and Water Capital Funds

Budget \$530,687

Council District 8

This project will provide a comfortable, low-stress connection for residents walking or riding bicycles from downtown Phoenix to or across the Rio Salado and was assigned high priority for the South Downtown Neighborhoods Mobility Study Area. Barbara Grygutis was contracted in a previous fiscal year to work with the design team to integrate artwork into the bridge design to enhance the bike and pedestrian experience. This project is in the design phase and is expected to be complete in 2026.

Project Number AR74000030

Project Title Lookout Mountain Park: Desert Passages

Location 14441 N 18th St.

Type of Project Refurbishments and Retrofits

Funding Source Parks and Wastewater Capital Funds

Budget \$220,000

Council District 3

A contractor will be hired to repair elements of *Desert Passages* by Roger Asay and Rebecca Davis. The project was completed in 1990 and will be restored to the original design, in collaboration with the Parks and Recreation Department and the artists. This project is in the implementation phase and is expected to be complete in 2026.

Project Number AR76000004

Project Title 100 W. Washington Street

Location West Washington St. and 1st Ave.

Type of Project Design Team and Permanent Commission

Funding Sources Excise Tax Revenue Bond and Water Capital Funds

Budget \$360,000

Council District 7

Artist Maria Salenger was contracted in a previous fiscal year to work with the design team to improve the security and appearance of 100 W. Washington building, and adjacent areas, which will be the new Phoenix Police Department Headquarters. This project is in the design phase and is expected to be complete in 2026.

Project Title North Phoenix Reservoir

Location Cave Creek Rd.

Type of Project Design Team and Permanent Commission Funding Sources Water and Wastewater Capital Funds

Budget \$577,356

Council District 2

An artist will be commissioned to work with Water Services and the community to enhance the new North Phoenix Reservoir. This project is in the planning phase.

Project Number AR84800001

Project Title Harmon Park: River of Shade

Location 1425 S. 5th Ave.

Type of Project Refurbishments and Retrofits

Funding Source Water Capital Funds

Budget \$150,000

Council District 8

A contractor will be hired to repair elements of *River of Shade* by artist Stacy Levy. The project was completed in 2010 and will be restored to the original design, in collaboration with the artist. Some repairs were made in fiscal year 2024-2025. This project is in the planning phase.

Project Number AR84800002

Project Title Sunnyslope Canal Demonstration Project

Location Arizona Canal between Dunlap Ave. and Northern Blvd.

Type of Project Refurbishments and Retrofits

Funding Source Water Capital Funds

Budget \$100,000

Council District 3, 6

A contractor will be hired to repair elements of the Sunnyslope Canal Demonstration project by artists Jackie Ferrara and Doug Hollis. The project was completed in 2000 and will be restored to the original design, in collaboration with the artists. This project is in the planning phase.

Project Number AR84850019

Project Title Arizona Falls: Waterworks
Location Arizona Canal at 58th St.

Type of Project Refurbishments and Retrofits

Funding Source Water Capital Funds

Budget \$100,000

Council District 6

Major safety features, such as security lighting, drainage, fencing, and landscape improvements will be upgraded as part of improvements to the site. The project is in the planning phase.

Project Title Water Services West Yard

Location North 47th Ave. and West Camelback Rd.

Type of Project Design Team and Permanent Commission

Funding Sources Wastewater Capital Funds

Budget \$38,650

Council District 5

An artist will be contracted to work with Water Services and its project team to add enhancements to publicly accessible areas of the planned West Yard Facility and Customer Service Center. This project is currently on hold.

Project Number AR84850035

Project Title Community Well Site Enhancements

Location Various

Type of Project Permanent Commissions Funding Sources Water Capital Funds

Budget \$250,000 Council District Citywide

Artists will be commissioned to work with the Water Services Department to enhance or upgrade the design of new and existing Water facilities. These projects are currently on hold until suitable sites can be identified. To view previously completed well sites, visit www.pheonix.gov/arts.

Project Number AR84850036

Project Title Cortez Park and Well Site Location 35th Ave. and Arizona Canal

Type of Project Design Team and Permanent Commission

Funding Sources Water Capital Funds

Budget \$200,000

Council District 1

John Randall Nelson was contracted in a previous fiscal year to work with Water Services, Parks and Recreation, and Neighborhood Services to design enhancements to improve the safety and security of this Aquifer Storage and Recovery well site and surrounding public spaces along the Arizona Canal and Cortez Park. This project is in the fabrication phase and is expected to be complete in 2025.

Project Number AR84850038

Project Title Maryvale Grand Canal Crossing
Location Grand Canal and 51st Ave.

Type of Project Permanent Commission
Funding Sources Water Capital Funds

Budget \$200,000

Council District 5

Reinaldo Correra was contracted in a previous fiscal year to work with Street Transportation, SRP, and the community to enhance the design of the Grand Canal trail and crossing near 51st Ave. in Maryvale. This project is in the design phase and is expected to be complete in 2026.

Project Number AR84850040
Project Title El Reposo Park

Location 502 East Alta Vista Rd.

Type of Project Refurbishments and Retrofits

Funding Sources Water and Wastewater Capital Funds

Budget \$344,483

Council District 7

Due to new construction, a previously completed artwork titled *Bloomcanopy* by Matter Architecture Practice will be relocated and integrated into the landscape at El Reposo Park. The project is in the design phase and is expected to be complete in 2026.

Project Number AR84850041
Project Title Sueño Park

Location 4401 West Encanto Blvd.
Type of Project Permanent Commission
Funding Sources Water Capital Funds

Budget \$166,700

Council District 4

An artist will be commissioned to work with Parks and the community to enhance the experience of Sueño Park. This project is in the planning phase and will utilize artists from the Pre-Qualified Roster for City Parks.

Project Number AR84850042

Project Title Paradise Valley Park
Location 17642 North 40th St.
Type of Project Permanent Commission
Funding Sources Water Capital Funds

Budget \$371,785

Council District 2

Artist Donald Lipski was contracted in a previous fiscal year to work with Parks and the community to enhance the experience of Paradise Valley Park. This project is in the design phase and is expected to be complete in 2026.

Project Number AR84850044

Project Title Western Canalscape (Phase 1 and 2)
Location Western Canal, 4th Avenue to 24th Street

Type of Project Purchase of Existing Artwork, Permanent Commission

Funding Sources Water Capital Funds

Budget \$592,339

Council District 7, 8

Existing three-dimensional artwork was purchased from artists Ken McCall and Hector Ortega for placement along the Western Canal at 20th Street. Phase 1 of this project is in the construction phase; Phase 2 is in the planning phase where new opportunities for public art will be identified.

Project Number AR84850045

Project Title Collaborative Neighborhood Projects

Location Various

Type of Project Temporary and Permanent Commissions, Purchase of Existing Artwork

Funding Sources Water and Wastewater Capital Funds

Budget \$675,496 Council District Citywide

Artists will be selected to work directly with neighborhood and business associations to enhance parks, business corridors, and other community amenities. Two projects are currently underway with the Hatcher Urban Business and the Bell Road Business Alliance. These projects are in construction and design phases, respectively.

Project Number AR84850046

Project Title Identification Plaques and Interpretive Signage

Location Various

Type of Project Refurbishments and Retrofits

Funding Sources Water Capital Funds

Budget \$225,000 Council District Citywide

Contractors will be selected to work with Arts and Culture to update, replace, and produce identification plaques and interpretive signage for the public art collection. This project is in the planning phase and will be on-going.

Project Number AR84850048 (NEW)

Project Title Major Refurbishment and Restoration Planning

Location Various

Type of Project Refurbishments and Retrofits

Funding Sources Water and Wastewater Capital Funds

Budget \$150,000 Council District Citywide

Specialty contractors will be selected to work with Arts and Culture to plan, budget, and schedule major refurbishments and restorations of existing public art projects. This project is in the planning phase and will be on-going.

Project Title Tres Rios Wetlands

Location 91st Ave. and Baseline Rd.

Type of Project Design Team and Permanent Commission

Funding Source Wastewater Capital Funds

Budget \$1,745,000

Council District 7

Adam Kuby was contracted in a previous fiscal year to work with a design team, various City departments, consultants, and the community to create significant recreation and environmental education experiences as part of this multi-year effort to improve the seven-mile, 1,500-acre wetland at the confluence of the Salt and Gila Rivers in southwestern Phoenix. Kuby and the team have designed raptor towers, viewing areas, paths, and demonstration gardens in the wetlands. This project is currently on hold pending federal funds.

Project Number AR84900011

Project Title Lift Stations and Neighborhood Facilities

Location Citywide

Type of Project Permanent Commissions Funding Source Wastewater Capital Funds

Budget \$47,500 Council District Citywide

Artists will be contracted to work with City consultants to enhance or upgrade the design of new or existing lift stations and other neighborhood facilities essential to the City's wastewater collection system. In addition to wall enhancements, the projects may include upgraded landscaping, security fencing, and other features. This project is currently on hold.

Project Number AR84900015
Project Title Rio Reimagined
Location 7th St. to 7th Ave.

Type of Project Design Team, Temporary and Permanent Commissions

Funding Source Wastewater Capital Funds

Budget \$662,515 Council District 7, 8

The Rio Reimagined Project is a vision to revitalize the Rio Salado (Salt River), Aqua Fria, and Gila Rivers, and the region by transforming over 45 miles of the river stretching from the Salt River Pima Maricopa Indian Community at the eastern most boundary to the City of Buckeye to the west and encompassing more than 78,000 acres. Artists will be selected at several phases of the project to engage the community and design permanent and temporary artwork to enhance the visitor experience. This project is in the planning phase.



FY 2025-2030 Multi-Year Initiatives

Completing the following projects requires significant funding resources over the next five fiscal years. Funding for the planning and implementation of these projects is included in the FY 2025-2030 Public Art Plan. Funding of all projects is subject to City Council approval through future plans.

General Obligation Bond Program

On November 7, 2023 Phoenix voters passed the City Council approved \$500 million General Obligation (GO) Bond Program. GO Bond programs help to fund critical infrastructure and rehabilitation needs of City facilities such as parks, libraries, fire and police stations, affordable housing, streets, and storm drains. Approved projects are prioritized and allocated over the five-year period of fiscal year 2024-2025 to fiscal year 2028-2029 and included in the Preliminary Capital Improvement Program (CIP) scheduled approved by City Council on March 19, 2024. Each of the four proposition includes a percent-for-art calculation which must be spent on projects in each proposition. A breakdown of proposed public art projects is in the next section.

Artist Initiatives

On-going temporary installations provide crucial professional development opportunities for emerging artists and those new to public art. Temporary installations can also activate underutilized spaces and provide neighborhoods with new ways to engage with artists. This program is guided by the Office of Arts and Culture's Temporary Art Guidelines.

Collaborative Neighborhood Projects

Artists will be selected to work directly with neighborhood and business associations, such as the HUB (Hatcher Urban Businesses) and the Bell Road Business Alliance, to enhance parks, business corridors, and other community amenities. These enhancements foster community collaboration and external partnerships that expand the reach of the public art program.

Community Water Facilities Improvements

Over the years, multiple artists have been contracted to work with the community and the Water Services Department to improve the security and appearance of community water facilities citywide, including well sites and lift stations.

Phoenix Sky Harbor International Airport

Phoenix Sky Harbor International Airport's new terminal modernizations represent the City's most significant opportunity to reach the widest public with integrated public art and design. PSHIA handles more than 40 million passengers annually. ACD staff continue to work with Aviation staff and its design teams to carry out a comprehensive plan to integrate significant art and design to enhance travelers' experience. Projects will be implemented in step with the airport modernization phases.

Public Works Recycling and Sustainability Initiative

ACD has worked with the Public Works Department since 1990 to involve artists in the design of innovative recycling centers, and in building awareness of the need for recycling and sustainable resource management. Artists will be contracted to create artworks that expand awareness about recycling and sustainable resource management by introducing new ways to reuse materials and bolster City efforts to increase recycling citywide.

Rio Reimagined

Rio Reimagined is the Valley's most impactful green infrastructure project in a century. Rio Salado, or the Salt River, is a historically significant and underutilized natural resource reimagined as a unifying public space. A creative and collective effort is underway to integrate priorities of public open space, environmental quality, housing, transportation, economic and workforce development, community sustainability, and resilience. ACD staff work with the Planning Department to identify and integrate permanent and temporary public art opportunities.

Shade, Cooling, and Heat Mitigation

Artists will be contracted to work with the community and various City departments to enhance the pedestrian experience by increasing shade options and improving shaded connectivity. The enhancements will be coordinated with City efforts to reduce the impact of urban heat and improve mobility citywide through initiatives like Cool Corridors. The initiative also includes supporting funds for the Bloomberg Philanthropies Public Art Challenge grant.

Tres Rios Wetlands

Adam Kuby has been selected to work with City departments, consultants and the community to create significant environmental recreation and education opportunities at Tres Rios Wetlands. This project is part of this multi-year effort to improve the seven-mile, 1,500-acre wetland at the confluence of the Salt and Gila Rivers in southwestern Phoenix.



FY 2025-2030 Public Art Plan Summary and Map

Public Art Plan Summary

Number of New Projects	3	\$350,000
General Obligation Bond Program*	4	\$3,761,464
Number of Continuing Projects	38	\$20,295,190
Total Funded Projects	45	\$24,406,654

*General Obligation (GO) Bond Program – tentative public art projects

Proposition 1	4	\$1,632,629
Fire Station 7		
Fire Station 13		
Fire Station 15		
Fire Station 51		
Proposition 2 Estrella Civic Space + Branch Library Desert View Civic Space + Branch Library	2	\$903,853
	1	\$624,603
Proposition 3	-	ψ 02 1,000
Latino Cultural Center		
Proposition 4 Choice Neighborhoods Housing	2	\$600,649
Development		
McDowell Senior Center		
Total Funded GO Bond Projects	9	\$3,761,464

ATTACHMENT B

PUBLIC A	RT PLAN BUDGET	FY 2025-26	FY 2026-27	FY 2027-28	FY 2028-29	FY 2029-30	TOTAL
AR000000	27 - PCT-for-Art Prop 1						
3388 3388	2023 GO Cultural Fac-% for Arts Prop 1	411,865	820,764	400,000	0	0	163262
		411865	820764	400000	0	0	163262
A ROOOOO	28 - PCT-for-Art Prop 2						
3393	2023 GO Cultural Fac-% for Arts Prop 2	124,600	320,758	458,225	0	0	90358
		124600	320758	458225	0	0	90358
AR000000	29 - PCT-for-Art Prop 3						
<u>3398</u>	2023 GO Cultural Fac-% for Arts Prop 3	91,991	219,311	313,301	0	0	62460
		91991	219311	313301	0	0	62460
AR000000	30 - PCT-for-Art Prop 4						
<u>3401</u>	2023 GO Cultural Fac-% for Arts Prop 4	297,825	302,824	0	0	0	60064
		297825	302824	0	0	0	60064
	30 - North 32nd Street Improvements						
<u>0051</u>	Water Revenue	438,187	0	0	0	0	438,18
		0	0	0	0	0	438,18
	32 - Shade Cooling and Heat Mitigation						
<u>0007</u>	AZ Highway Users - 30% - Street Imp.	0	0	0	0	0	
<u>0051</u>	Water Revenue	249,183	0	0	0	0	24918
0090	Wastewater Revenue	494,072	200,000	0	0	0	694,07
<u>2051</u>	Transportation Tax 2050-Streets	7 4325 5	200000	264,886 264886	0	0 0	26488 120814
		0200				·	
AR630000 0007	34 - Dobbins Road from Loop 202 to 27th Ave AZ Highway Users - 30% - Street Imp.	0	0	0	0	0	
0090	Wastewater Revenue	275,000	200,000	0	0	0	47500
<u> </u>	Wadawata Novalida	275000	200000	0	0		47500
AR630000	35 - 3rd St Connector (Rio Salado to Lincoln St)						
0007	AZ Highway Users - 30% - Street Imp.	0	0	0	0	0	
<u> 2051</u>	Water Revenue	0	0	0	0	0	
0090	Wastewater Revenue	423,000	164,720	0	0	0	58772
		423000	164720	0	0	0	58772
AR638500	21 - State Road 303						
0007	AZ Highway Users - 30% - Street Imp.	260,020	0	0	0	0	26002
0090	Wastewater Revenue	264,886	0	0	0	0	26488
		524906	0	0	0	0	52490
AR638500	22 - McDowell Rd Revitalization						
0007	AZ Highway Users - 30% - Street Imp.	107,441	0	0	0	0	10744
0090	Wastewater Revenue	98,800	0	0	0	0	9880
<u>2050</u>	Transportation Tax 2050-Transit	93,964	0	0	0	0	9396
		300205	0	0	0	0	30020
AR638500	23 - State Road 30						

		0	100000	0	0	0	100000
AR660000	021 - PSHIA Portable Works						
0042	Aviation Improvement	0	0	0	0	0	(
<u>1430</u>	Passenger Facility Charge #6 - Expense	0	0	0	0	0	C
<u>1731</u>	2019A CFC Bond	0	184,330	0	0	0	184330
		0	184330	0	0	0	184330
	046 - PSHIA Terminal Improvements						
<u>1728</u>	2024 Airport Revenue Bonds	4,500,000	0	0	0	0	4500000
<u>1732</u>	2019B Airport Revenue Bonds	4 500000	0 0	0	0 0	0 0	4500000
AR660000	047 - PSHIA Pooled Funds (Deer Valley Airport)						
1732	2019B Airport Revenue Bonds	685,000	21,492	0	0	0	706492
		685000	21492	0	0	0	706492
	014 - 35th Ave/Grand Ave Overpass	400.000					40000
2050	Transportation Tax 2050-Transit	100,000	0	0	0	0	100000
		100000	0	0	0	0	100000
AR701600	001 - 27th Ave Solid Waste Facility Solid Waste Disposal-Operating	47,551	0	0	0	0	47551
0090	Wastewater Revenue	0	0	0	0	0	(
68031	SWD Equipment Facilities CIC Bonds 2020A	85,060	0	0	0	0	85060
		132611	0	0	0	0	132611
	004 - Public Works Community Projects	44.040	0	0	0	0	44040
0037	Solid Waste Disposal-Operating	44,040	0	0	0	0	44040
		44,040 123,631 167671	0 0	0 0 0	0 0 0	0 0 0	123631
0037 68031	Solid Waste Disposal-Operating	123,631	0	0	0	0	123631
0037 68031	Solid Waste Disposal-Operating SWD Equipment Facilities CIC Bonds 2020A	123,631	0	0	0	0	123631 16767 1
0037 68031 AR740000	Solid Waste Disposal-Operating SWD Equipment Facilities CIC Bonds 2020A	123,631 167671	0	0 0	0	0 0	123631 167671 118150
0037 68031 AR740000 0051	Solid Waste Disposal-Operating SWD Equipment Facilities CIC Bonds 2020A D14 - Artists Initiative Water Revenue	123,631 167671 118,150	0 0	0 0	0 0	0 0	123631 167671 118150 657924 776074
0037 68031 AR740000 0051 0090	Solid Waste Disposal-Operating SWD Equipment Facilities CIC Bonds 2020A 1014 - Artists Initiative Water Revenue Wastewater Revenue	123,631 167671 118,150 250,000 368150	0 0 0 207,924 207924	0 0 0 200,000 200000	0 0 0 0	0 0 0 0	123631 167671 118150 657924 776074
0037 68031 AR740000 0051 0090 AR740000 0024	Solid Waste Disposal-Operating SWD Equipment Facilities CIC Bonds 2020A 2014 - Artists Initiative Water Revenue Wastewater Revenue 2017 - Civic Space Park Sports Facilities	123,631 167671 118,150 250,000 368150	0 0 0 207,924 207924	0 0 200,000 200000	0 0 0 0	0 0 0 0	123631 167671 118150 657924 776074
0037 68031 AR740000 0051 0090 AR740000 0024 0051	Solid Waste Disposal-Operating SWD Equipment Facilities CIC Bonds 2020A D14 - Artists Initiative Water Revenue Wastewater Revenue D17 - Civic Space Park Sports Facilities Water Revenue	123,631 167671 118,150 250,000 368150 6,050 185,000	0 0 0 207,924 207924	0 0 0 200,000 200000	0 0 0 0 0	0 0 0 0 0	123631 167671 118150 657924 776074
0037 68031 AR740000 0051 0090 AR740000 0024	Solid Waste Disposal-Operating SWD Equipment Facilities CIC Bonds 2020A 2014 - Artists Initiative Water Revenue Wastewater Revenue 2017 - Civic Space Park Sports Facilities	123,631 167671 118,150 250,000 368150	0 0 0 207,924 207924	0 0 200,000 200000	0 0 0 0	0 0 0 0	123631 167671 118150 657924 776074 6050 285000 115000
0037 68031 AR740000 0051 0090 AR740000 0024 0051 1022	Solid Waste Disposal-Operating SWD Equipment Facilities CIC Bonds 2020A D14 - Artists Initiative Water Revenue Wastewater Revenue D17 - Civic Space Park Sports Facilities Water Revenue	123,631 167671 118,150 250,000 368150 6,050 185,000 115,000	0 0 207,924 207924 0 100,000 0	0 0 200,000 200000	0 0 0 0 0	0 0 0 0	123631 167671 118150 657924 776074 6050 285000 115000
0037 68031 AR740000 0051 0090 AR740000 0024 0051 1022	Solid Waste Disposal-Operating SWD Equipment Facilities CIC Bonds 2020A D14 - Artists Initiative Water Revenue Wastewater Revenue D17 - Civic Space Park Sports Facilities Water Revenue Parks and Preserves Initiative SRF	123,631 167671 118,150 250,000 368150 6,050 185,000 115,000	0 0 207,924 207924 0 100,000 0	0 0 200,000 200000	0 0 0 0 0	0 0 0 0	123631 167671 118150 657924 776074 6050 285000 115000 406050
0037 68031 AR740000 0051 0090 AR740000 0024 0051 1022	Solid Waste Disposal-Operating SWD Equipment Facilities CIC Bonds 2020A D14 - Artists Initiative Water Revenue Wastewater Revenue D17 - Civic Space Park Sports Facilities Water Revenue Parks and Preserves Initiative SRF	123,631 167671 118,150 250,000 368150 6,050 185,000 115,000 306050	0 0 207,924 207924 0 100,000 0	0 0 200,000 200000	0 0 0 0 0	0 0 0 0 0	123631 167671 118150 657924 776074 6050 285000 115000 406050
AR740000 0051 00051 AR740000 0024 0051 1022	Solid Waste Disposal-Operating SWD Equipment Facilities CIC Bonds 2020A 1014 - Artists Initiative Water Revenue Wastewater Revenue 1017 - Civic Space Park Sports Facilities Water Revenue Parks and Preserves Initiative SRF	123,631 167671 118,150 250,000 368150 6,050 185,000 115,000 306050	0 0 207,924 207924 0 100,000 0 100000	0 0 200,000 200000 0 0 25,000	0 0 0 0 0	0 0 0 0 0	123631 167671 118150 657924
AR740000 0051 0090 AR740000 0024 0051 1022 AR740000 0051 1437	Solid Waste Disposal-Operating SWD Equipment Facilities CIC Bonds 2020A 2014 - Artists Initiative Water Revenue Wastewater Revenue 2017 - Civic Space Park Sports Facilities Water Revenue Parks and Preserves Initiative SRF 2019 - Mountain Preserve Enhance (South Mountain) Water Revenue PPPI 40% Mtn & Desert Preserves	123,631 167671 118,150 250,000 368150 6,050 185,000 115,000 306050 304,703 220,000 524703	0 0 207,924 207924 0 100,000 0 100000 290,769 91,531 382300	0 0 200,000 200000 0 0 25,000 0 25000	0 0 0 0 0	0 0 0 0 0 0	123631 167671 118150 657924 776074 6050 285000 115000 406050 620472 311531 932003
0037 68031 AR740000 0051 0090 AR740000 0024 0051 1022 AR740000 0051 1437	Solid Waste Disposal-Operating SWD Equipment Facilities CIC Bonds 2020A D14 - Artists Initiative Water Revenue Wastewater Revenue D17 - Civic Space Park Sports Facilities Water Revenue Parks and Preserves Initiative SRF D19 - Mountain Preserve Enhance (South Mountain) Water Revenue PPPI 40% Mtn & Desert Preserves	123,631 167671 118,150 250,000 368150 6,050 185,000 115,000 306050 304,703 220,000	0 0 207,924 207924 0 100,000 0 100000	0 0 200,000 200000 0 0 25,000 0	0 0 0 0 0 0	0 0 0 0 0	123631 167671 118150 657924 776074 6050 285000 115000 406050

0007 0051 1021 AR74000026 0090 1022	AZ Highway Users - 30% - Street Imp. Water Revenue Capital Construction 6 - Laveen Heritage Park Wastewater Revenue Parks and Preserves Initiative SRF	15,000 376,761 0 391761 249,046 19,581 268627	199,416 0 99,314 298730 0 0	0 0 0 0	0 0 0 0	0 0 0	214416 37671 99314 690491
AR74000026	Capital Construction 6 - Laveen Heritage Park Wastewater Revenue Parks and Preserves Initiative SRF	0 391761 249,046 19,581	99,314 298730 0 0	0	0	0	99314
AR7400026	G - Laveen Heritage Park Wastewater Revenue Parks and Preserves Initiative SRF	391761 249,046 19,581	298730 0 0	0	0		
0090	Wastewater Revenue Parks and Preserves Initiative SRF	249,046 19,581	0			0	69049 ²
0090	Wastewater Revenue Parks and Preserves Initiative SRF	19,581	0	0			
	Parks and Preserves Initiative SRF	19,581	0	0	_		
<u>1022</u>					0	0	249046
	3 - Lone Mountain Park		0	0	0 0	0	19581 26862 7
AR74000028							
0051	Water Revenue	300,000	0	0	0	0	300000
0090	Wastewater Revenue	50,000	0	0	0	0	50000
1022	Parks and Preserves Initiative SRF	0	74,171	0	0	0	74171
1437	PPPI 40% Mtn & Desert Preserves	0	0	0	0	0	(
<u>- 101</u>	77771070 111111 & 2000111110001100	350000	74171	0	0	0	424171
AR74000029) - Rio Salado Bike/Ped. Bridge						
<u>0051</u>	Water Revenue	497,155	0	0	0	0	497155
1022	Parks and Preserves Initiative SRF	33,532	0	0	0	0	33532
		530687	0	0	0	0	530687
	- Lookout Mountain Park						
<u>0090</u>	Wastewater Revenue	200,000	0	0	0	0	200000
<u>1022</u>	Parks and Preserves Initiative SRF	20,000 220000	0 0	0	0 0	0 0	20000
		22000	•	v	v	v	220000
	3 - 100 W Washington St.	000 000					00000
<u>0051</u>	Water Revenue	360,000	0	0	0	0	360000
<u>68036</u>	Ex Tax Rev Bond 2022 Tax-Exempt	360000	0 0	0 0	0 0	0	360000
VB84800000) - North Phoenix Reservoir						
0051	Water Revenue	150,000	227,356	0	0	0	377356
<u>0090</u>	Wastewater Revenue	0	200,000	0	0	0	200000
<u>0030</u>	Wasiewater Nevertice	150000	427356	0	0	0	577356
AR84800001	- River of Shade						
<u>0051</u>	Water Revenue	0	0	150,000	0	0	150000
		0	0	150000	0	0	150000
	2 - Sunnyslope Canal Demonstration						
<u>0051</u>	Water Revenue	0	100,000	0	0 0	0 0	100000
		U	100000	0	Ü	U	100000
	- Arizona Falls	400.000	^	0	0		40000
<u>0051</u>	Water Revenue	100,000 100000	0 0	0	0 0	0	100000
AR84850033	s - Water Serfvices West Yard						
0090	Wastewater Revenue	38,650	0	0	0	0	38650
		38650	0	0	0	0	38650

0051	Water Revenue	250,000	0	0	0	0	250000
0031	water revenue	250,000	0	0	0	0	250000
			·	·			
	36 - Cortez Park and Well Site						
<u>0051</u>	Water Revenue	200,000	0	0	0	0	20000
		200000	0	0	0	0	20000
AR848500	38 - Maryvale Grand Canal Crossing						
<u>0051</u>	Water Revenue	200,000	0	0	0	0	20000
		200000	0	0	0	0	20000
AR848500	40 - El Reposo Park Public Art Project						
<u>0051</u>	Water Revenue	125,400	0	0	0	0	12540
<u>0090</u>	Wastewater Revenue	219,083	0	0	0	0	21908
		344483	0	0	0	0	34448
AR848500	41 - Sueno Park						
<u>0051</u>	Water Revenue	66,700	0	0	0	0	6670
<u>0090</u>	Wastewater Revenue	100,000	0	0	0	0	10000
		166700	0	0	0	0	16670
AR848500	42 - Paradise Valley Park						
<u>0051</u>	Water Revenue	321,785	50,000	0	0	0	37178
		321785	50000	0	0	0	37178
AR848500	44 - Western Canal (Phase 1 and 2)						
<u>0051</u>	Water Revenue	500,000	0	0	0	0	500000
<u>0090</u>	Wastewater Revenue	0	92,339	0	0	0	9233
		500000	92339	0	0	0	59233
AR848500	45 - Coll. Neighborhood Projects						
<u>0051</u>	Water Revenue	100,496	100,000	100,000	0	0	30049
0090	Wastewater Revenue	275,000	100,000	0	0	0	37500
		375496	200000	100000	0	0	67549
AR848500	46 - Identification Plaques & Int. Signage						
<u>0051</u>	Water Revenue	75,000	75,000	75,000	0	0	22500
		75000	75000	75000	0	0	22500
AR848500	48 - Public Art Major Refurb and Restorations						
<u>0051</u>	Water Revenue	75,000	0	0	0	0	75000
0090	Wastewater Revenue	75,000	0	0	0	0	7500
		150000	0	0	0	0	15000
AR849000	10 - Tres Rios Wetlands						
0090	Wastewater Revenue	275,000	1,470,000	0	0	0	174500
		275000	1470000	0	0	0	174500
AR849000	11 - Lift Station Projects						
0090	Wastewater Revenue	47,500	0	0	0	0	47500
		47500	0	0	0	0	47500

AR84900015 - Rio Reimagined Public Art Project

0090	Wastewater Revenue	250,000	250,000	162,515	0	0	662515
		250000	250000	162515	0	0	662515
Total		15,995,708	6,262,019	2,148,927	0	0	24,406,654